



CHILDREN'S NETWORK OF SOUTHWEST FLORIDA, LLC

**COMMUNITY-BASED CARE LEAD AGENCY FOR
CIRCUIT 20- LEE, COLLIER, HENDRY, GLADES, CHARLOTTE
COUNTIES**

ITN 2023-04

**TO PROVIDE CASE MANAGEMENT SERVICES
CIRCUIT 20: COLLIER, HENDRY, GLADES AND CHARLOTTE
COUNTIES**

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SECTION 1: INTRODUCTION

1.1 Introduction

Children’s Network of Southwest Florida, LLC (CNSWFL) is contracted with the State of Florida Department of Children and Families to serve as the Community-Based Care Lead Agency for foster care, adoption, and family preservation in Lee, Collier, Hendry, Glades, and Charlotte Counties.

Through community-based care, CNSWFL provides services and programs to help prevent child abuse and neglect, to promote a healthy family environment and to care for our community’s children in foster care. CNSWFL works in partnership with local community stakeholders to improve outcomes for families and their children to achieve safety, permanency and well-being for the children and families of Circuit 20.

1.2 Mission

CNSWFL is committed to working with the community to protect children and preserve families.

1.3 Purpose

The purpose of this Invitation to Negotiate is to re-procure a Case Management Organization (CMO) contract in accordance with CNSWFL’s DCF contract QJ016. DCF Contract QJ016 requires CNSWFL to “re-procure all CMO and Full Case Management Agency contracts by competitive procurement within 24 months of the effective date of this contract.” The contracts being re-procured by this ITN is currently held by **Camelot Community Care, Inc.** At this time this agency provides case management, placement, foster parent recruitment, licensing, and support in **Collier, Hendry, Glades, and Charlotte Counties**, currently through 2 contracts. Camelot Community Care is eligible to respond to this procurement. Through this ITN, CNSWFL is procuring 1 contract to include all 4 counties. CNSWFL seeks a provider with expertise in the delivery of child welfare services who are accredited and have demonstrated an ability to improve outcomes for the children and families they have served.

1.4 Statement of Need

Children’s Network of Southwest Florida, LLC., a private, not-for-profit, 501(c)(3) organization, has been the Community Based Care Lead Agency in Circuit 20 since 2003, currently under Master Agreement #QJ016 with the Department of Children and Families. As the System Administrator, CNSWFL coordinates service delivery for children and families resulting in comprehensive, effective, and integrated quality care from entry to exit. CNSWFL currently subcontracts with two agencies to serve as Case Management Organizations through three(3) contracts. Two contracts are with Camelot Community Care, Inc and one contract is with Lutheran Services Florida. The Case Management Organizations are responsible for activities in all programmatic areas including family preservation, foster care, and adoptions. CNSWFL also provides direct case management services in Circuit 20. Two other providers currently have contracts to recruit, license and support foster homes throughout Circuit 20 including Lee County. Those providers are The Florida Baptist Children’s Home d/b/a One More Child and 4Kids of South Florida.

In accordance with the Master Agreement noted above, CNSWFL is seeking to contract for the delivery of Case Management Services as well as Foster Home Licensing with one provider that

offers a program that is innovative, responsive to the Lead Agency and the Department of Children and Families (DCF), efficient, cost effective, and will meet applicable Federal, State, and County requirements for the provision of services.

The primary goal of case management for children served in CNSWFL’s system of care is safety, permanency, and well-being. The Child Welfare Case Manager is the person who has ownership and accountability for the case. Case Managers provide frequent and meaningful visits that expedite permanency. Effective case management assures the prevention of unnecessary placement in out-of-home care. For children in out-of-home placement it ensures appropriate and stable placements and appropriate services for the child and family. Appropriate services increase the likelihood of permanency within 9 months. Case Managers provide the appropriate level of supervision and oversight, services, and support, based on ongoing assessments and court orders, to ensure safety and stabilize families receiving court-ordered or voluntary services. The awarded CMO provider will also be responsible for recruitment, licensing, and support of foster homes as well as placement of children who need out of home care.

1.5 Demographics

1.5.1 Total Number of Children Receiving Services through Current CMO Contracts as of March 22, 2024

	Charlotte	Collier	Hendry	Glades	Lee
Total Children in Out of Home Care	54	148	81	17	12
Total Children in Home Care	36	26	17	0	0
Total Primary Children Served	90	174	98	17	12

1.5.2 Averages per month based on data collected from Quarters 1 and 2 of Fiscal Year 2023/2024 through current contracts.

County	Average # of children added per month	Average # of children closed per month
Charlotte	2.33	4
Collier	1.75	8.6
Hendry	2	6
Glades	<1	3.6

1.5.3 Total number of Licensed Foster Homes by County as of March 1, 2024

Provider	Lee	Charlotte	Hendry/Glades	Collier	Total Homes
Childrens Network	42	1	4	18	65
Lutheran Services	64	0	0	2	66
Camelot Community Care	1	40	0	0	41
One More Child	43	2	2	17	64
4 Kids	5	1	1	1	8
Total	155	44	7	38	244

1.6 Resource Information

Information, definitions, references, operating procedures, system of care and data to assist in responding to this ITN can be found in the following locations:

- CNSWFL Website: <https://childrensnetworkflorida.org>
- Department of Children and Families Website: <http://www.dcf.state.fl.us/> The website includes information about the organization, programs and administration of the Department.
- Specific information about community-based care (CBC) can be found at: <https://www.myflfamilies.com/service-programs/community-based-care/>
- Definition of Terms: The CBC Definitions of Terms is maintained on the Department’s website, and can be located at <https://www.myflfamilies.com/service-programs/community-based-care/docs/12-13/CBC%20Definitions.PDF>
- A listing of the federal and state laws, rules, regulations, and Department operating procedures that related to community-based care can found be in the document Community-Based Care Authority and Requirements, which can be found on the Department’s website at: <https://www.myflfamilies.com/service-programs/community-based-care/docs/CBC%20Authority%20and%20Requirements%20Reference%20Guide.PDF>
- DCF contract QJ016 can be found at <https://facts.fldfs.com/Search/ContractSearch.aspx>

It should be noted that this is a reference list and is not exhaustive. Also, items noted in the guide may be amended from time to time, which can impact the requirements for services and any future contract.

1.7 Terms of the Agreement

1.7.1 The initial term of this agreement shall be for no more than forty-eight (48) months, subject to the availability of funds beginning on July 1, 2024, and ending on June 30, 2028. The agreement shall include, among other provisions, standard terms that CNSWFL has included in other contracts with Case Management Organizations and may be renewed for a period not to exceed forty-eight (48) months. Such renewal shall be made by mutual agreement and shall be contingent upon satisfactory performance evaluations as determined by CNSWFL and shall be subject to the availability of funds. Any renewal shall be in writing and shall be subject to the same terms and conditions as set forth in the initial contract including any amendments.

1.7.2 The intent of this agreement is to serve a population of approximately 391 children throughout Charlotte, Collier, Hendry, and Glades counties in a distribution illustrated in section 1.1.5.. The provider will also be responsible to support and relicense current foster homes in Charlotte County as illustrated in section 1.5.3., as well as continuous recruitment, training, licensing, and support of new homes through-out the 5 counties included in this ITN. The staff funded through this ITN shall be allocated to serve specific counties in the numbers indicated as follows:

Charlotte County	
Staff Type	# of FTE's
Child Welfare Case Management Supervisors	2
Child Welfare Case Managers	8
Support Workers (Family Support/Clerical)	4
Quality Management Specialist	1
Licensing Counselors	3
Foster Home Support Worker	1

Collier County	
Staff Type	# of FTE's
Child Welfare Case Management Supervisors	3
Child Welfare Case Managers	15
Support Workers (Family Support/Clerical)	6
Quality Management Specialist	1
Licensing Counselors	2
Foster Home Support Worker	0

Hendry/Glades County	
Staff Type	# of FTE's
Child Welfare Case Management Supervisors	2
Child Welfare Case Managers	10
Support Workers (Family Support/Clerical)	4
Quality Management Specialist	1
Licensing Counselors	0
Foster Home Support Worker	0

Non-County Specific Staff	
Staff Type	# of FTE's
Program Directors	2
Licensing Supervisor	1

1.7.2.1 Case Management Staff Roles

1. Program Director- provides leadership and direction to the program, attends system meetings, and assures unit is operating within current policy requirements, advocates for resources and system changes to assist in achieving stated goals

2. Case Management Supervisors- supervises unit, staff cases to set tasks and assure progress towards permanency, etc.

3. Child Welfare Case Managers- manage cases to set tasks and assure progress towards permanency

4. Quality Assurance Specialists – Work in conjunction with CNSWFL’s Quality Management Team to ensure quality service delivery. Produce and track various data reports. Participate in various monitoring activities.

5. Family Support Workers/Administrative Support Workers- Transportation and supervision of children, supervision of sibling and family visits, assist with paperwork, referrals for services, obtaining documents, development, and maintenance of a calendar, tracking court orders and assuring court prep and other documents are completed and scanned.

1.7.2.2 Licensing Unit Staff Roles

1. Licensing Case Managers-Certified Child Welfare Case Managers to recruit, train, license and support foster homes

2. Licensing Support Staff- support foster parents

1.7.2.3 Pay Grid-The base salary for the following positions shall be:

Position	Pay Rate	Qualifications/Experience
Case Management Supervisor Level 1	\$66,960.00 yearly	Requires Certification
Case Management Supervisor Level 2	\$70,200.00 yearly	Requires Certification and 3+ years of experience as a supervisor
Case Manager Level 1	\$51,300.00 yearly	Entry level
Case Manager Level 2	\$53,460.00 yearly	Requires 1 year experience and certification
Case Manager Level 3	\$55,620.00 yearly	Requires Certification and 3+ years of experience
Quality Assurance Specialist	\$58,320.00 yearly	Requires Certification
Family Support Worker	\$19.44 hourly	

1.7.2.4 Administrative costs shall not exceed 10%

1.8 Organization of the ITN

This ITN is organized to provide vendors with all the information to reply either directly through this document or through Information and resources referenced.

Following is a brief description of the remaining sections of the ITN:

Section 2 – General Solicitation Information – Provides information about the various steps and activities that are included in the process. This section includes but is not limited to information about the ITN contact person, posting of notices, submitting inquiries and the schedule of events and deadlines.

Section 3 – Minimum Specifications – Provides information about the required programmatic and financial specifications required.

Section 4 – Instructions for Proposal Preparation – Provides information and requirements for responding to this ITN. Instruction regarding how to submit a reply, length and format specifications, and the content to be included are addressed in this section.

Section 5 – Selection Process- Provides information about the evaluation process that will be used for ranking and shortlisting and the negotiation process that will be used for final selection.

SECTION 2 GENERAL SOLICITATION INFORMATION

2.1 General

Replies that meet the Mandatory Requirements of this ITN and are otherwise responsive will be eligible for evaluation. The written replies will be evaluated and scored in accordance with provisions of Section 4 of this ITN. The written evaluations will be ranked, and up to two (2) vendors will be selected for Oral Presentations.

Each component will be scored separately, the scores will be combined to develop a ranking for the Short List, which may include only one Vendor.

CNSWFL will conduct negotiations with Vendor(s) on the Short List in accordance with **Section 5.4** of this ITN. Following negotiations, CNSWFL will post a notice of intended contract award, identifying the vendor selected for the award. Final contract terms will be established with the selected vendor.

2.2 Eligible Offerors

Organizations eligible to submit proposals include:

2.2.1 Agencies who are accredited and have a history of organizing or delivering community services in Florida to at-risk children and families, including those served by the child welfare system and have a current Child Placing License in the state of Florida.

2.2.2 Agencies/Community organizations/Individuals that DO NOT meet the disqualification criteria as defined in **Section 2.3. Disqualification**.

2.3 Disqualification

If any of the following circumstances apply, the offeror will be disqualified:

2.3.1 Previously failed to satisfactorily perform in a contract with the Department, CNSWFL or any other State or Federal Agency, been notified by that agency of the unsatisfactory performance, and failed to correct the unsatisfactory performance; or

2.3.2 Had a contract terminated by the Department, CNSWFL or any other State or Federal Agency for cause or had been barred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from covered transactions by any Federal, State, or local department or agency; or

2.3.3 Have within a 3-year period preceding this ITN, been convicted of or had a civil judgment rendered against them for commission of fraud or a criminal offense in connection with obtaining, attempting to obtain, or performing a public transaction or contract under a public transaction; violation of Federal or State antitrust statutes or commission of embezzlement, theft, forgery, bribery, falsification or destruction of records, making false statements, or receiving stolen property; or

2.3.4 Are presently indicted or otherwise criminally or civilly charged by a government entity with commission of any of the offenses enumerated in the paragraph above; or

2.3.5 The prospective bidder will be disqualified for failing to meet the instructions, qualifications/timeframes/format and contact rules as described in this ITN, to include:

1. Contact Person
2. Eligible Respondents
3. Schedule of Events and Deadlines
4. Limitation on Contacting CNSWFL Personnel
5. Inquiries
6. Notice of Intent to Submit a Proposal
7. Acceptance of Proposals
8. Negotiation Process
9. Mandatory Criteria

2.4 Contact

This Invitation to Negotiate (ITN) is issued by Children's Network of SWFL, LLC. The sole point of contact for information concerning procedures for responding to this ITN or questions pertaining to this ITN is:

Name:	Mayda Suarez
Title:	Contract Specialist
Address:	2232 Altamont Avenue Fort Myers, FL 33901
Phone:	239-226-1524
Email:	ITN@CNSWFL.org

2.5 Schedule of Events and Deadlines

The dates and times listed are subject to change as deemed necessary by CNSWFL.

ACTIVITY	DATE	TIME	ADDRESS
Invitation to Negotiate released and posted on CNSWFL's website	04/01/2024	4:00pm	https://childrensnetworkflorida.org/cns/procurement/
Solicitation Conference	04/08/2024	10:00am	Microsoft Teams Meeting: Meeting ID: 296 274 471 37 Passcode: dSnBku
Last Day to Submit Written Inquiries:	04/11/2024	5:00pm	Via email: Mayda Suarez Contract Specialist ITN@CNSWFL.org
CNSWFL's Posting of Response to Written Inquiries:	04/12/2024	5:00pm	https://childrensnetworkflorida.org/cns/procurement/
*Notice of Intent to Submit Received by CNSWFL no later than: Must be submitted on Agency Letterhead to the proposal contact listed in the ITN. *Notice of intent is a mandatory requirement	04/22/2024	5:00pm	Via email: Mayda Suarez Contract Specialist ITN@CNSWFL.org Confirmation of Intent to Submit proposal will be submitted via email with return receipt; hard copy will be available upon request
Sealed proposals must be received by CNSWFL: Hard Copy Only Proposals submitted past the established deadline will not be accepted	05/06/2024	12:00pm	Mayda Suarez 2232 Altamont Ave Fort Myers, FL 33901
Initial opening of proposals and review of Mandatory Requirements:	05/06/2024	12:01pm	Mayda Suarez 2232 Altamont Ave Fort Myers, FL 33901

ACTIVITY	DATE	TIME	ADDRESS
Evaluation Period	05/06/2024-05/13/2024	5:00pm	Mayda Suarez 2232 Altamont Ave Fort Myers, FL 33901
Posting of Selected Applicants (those who will move forward with Oral Presentations)	05/13/2024	3:00pm	https://childrensnetworkflorida.org/cns/procurement/
Oral Presentations	05/21/2024	9:00 am to 3:00pm	Mayda Suarez 2232 Altamont Ave Fort Myers, FL 33901
Post Notification of the Negotiations	05/22/2024	5:00pm	https://childrensnetworkflorida.org/cns/procurement/
Negotiations	05/28/2024	9:00 am to 5:00pm	2232 Altamont Ave Fort Myers, FL 33901
Post Intent to Award Notice	05/31/2024	3:00pm	https://childrensnetworkflorida.org/cns/procurement/
Protest Deadline	06/03/2024	3:00pm	https://childrensnetworkflorida.org/cns/procurement/
Transition Implementation	06/03/2023	TBD	N/A
Anticipated effective date of contract	07/01/2024		N/A

Any person with a disability requiring special accommodation shall contact the Supervisor of Contracts and Utilization Management at the phone number above at least five (5) working days prior to the event.

2.6 Notice of Intent to Submit a Proposal

Offerors shall submit a Notice of Intent to Submit a Proposal as referenced in **Section 2.5 Schedule of Events and Deadlines. The Notice of Intent is a mandatory requirement,** failure to submit by the deadline will be cause for disqualification. The Notice of Intent shall be on agency letterhead include Respondent’s corporate name and principal address, a statement as to the eligibility and non-disqualification of agency, and shall include full contact information, including email address and phone number, for the Respondent’s single point of contact (to be determined by the authorized representative of the responding agency).

Upon receipt and review, CNSWFL will issue, via email, confirmation of receipt of the Respondent's Notice of Intent to Submit a Proposal, and if CNSWFL identifies any disqualification at that time, CNSWFL will indicate such in its response.

Information regarding any addenda to the Invitation to Negotiate and copies of written responses to questions resulting in clarifications or addenda to this ITN will be posted at <https://childrensnetworkflorida.org/cns/procurement/>. Respondents and Bidders are encouraged to check the website daily.

2.7 Solicitation Conference

The purpose of this Solicitation Conference is to review the ITN with interested vendors so that areas of misunderstanding or ambiguity are clarified. CNSWFL encourages all prospective vendors to participate in the Solicitation conference. The Solicitation Conference will be held at the time and date specified in **Section 2.5 Schedule of Events and Deadlines**.

2.8 Written Inquiries

Inquiries must be submitted in writing to the contact person identified in **Section 2.4**, of this ITN on or before 5:00 pm on the date specified in **Section 2.5**.

Copies of responses to all inquiries which involve clarifications and/or changes to this ITN, will be made available at <https://childrensnetworkflorida.org/cns/procurement/>. **No questions related to this ITN will be accepted after the date specified above. Oral inquiries will not be accepted at any time.**

All inquiries will only be considered if the following are completed:

2.8.1 All inquiries must be in writing to the CNSWFL ITN Contact Person named in **Section 2.4** of this document.

2.8.2 All inquiries must be received by the deadline date stated in **Section 2.5 Schedule of Events and Deadlines**.

2.8.3 All inquiries must include organization name, contact name and title, address, telephone number, and email address of the individual to whom all correspondence should be forwarded.

2.8.4 Responses to all properly submitted inquiries will be posted at <https://childrensnetworkflorida.org/cns/procurement/>

2.9 Withdrawal of Proposals

A written request for withdrawal, signed by the Respondent's single point of contact, may be considered if received by CNSWFL within 72 calendar hours after the proposal opening time and date indicated in the Schedule of Events and Deadlines. A request received in accordance with this provision may only be granted by CNSWFL upon proof of the impossibility to perform based upon an obvious error on the part of the Respondent.

2.10 Acceptance of Proposals

All proposals must be received by the CNSWFL contact person, named in **Section 2.4**, on or before the following date and time at the designated location:

05/06/2024	12:00pm	Mayda Suarez Children Network of Southwest Florida 2232 Altamont Ave Fort Myers, FL 33901
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No changes, modifications or additions to the proposals submitted will be accepted by or be binding to CNSWFL after the deadline for submitting proposals has passed.

Proposals not received at either the specified place, or by the specified date and time, or both, will be rejected and returned to the offeror. CNSWFL will retain one copy for use in the event of a dispute.

The award hereunder is subject to provisions of federal regulations, state statutes and county ordinance. All offerors must disclose with their proposal the name of any officer, director, or agent who is also an employee of CNSWFL. Further, all offerors must disclose the name of any CNSWFL officer, board member or employee who owns, directly or indirectly, any interest in the offeror’s firm or any of its affiliates.

2.11 Right to Waive Minor Irregularities Statement

CNSWFL reserves the right to waive minor irregularities in proposals when to do so would be in its best interest. Minor irregularities are defined as a variation from the ITN terms and conditions, which does not affect the price of the services, delivery of quality of the services, or give the respondent an advantage or benefit not enjoyed by other respondents and does not adversely impact the interests of CNSWFL or DCF. At its option, CNSWFL may allow for the correction of minor irregularities, but CNSWFL is under no obligation whatsoever to do so. All replies accepted by CNSWFL are subject to CNSWFL’s terms and conditions and any and all additional terms and conditions submitted by the respondents are rejected and shall have no force and effect. CNSWFL reserves the right to withdraw this ITN at its sole discretion at any time.

2.12 Official Notices and Public Record

2.12.1 Notices Regarding ITN

All notices, decisions, intended decisions, and other matters relating to this procurement will be electronically posted on CNSWFL’s Website:

<https://childrensnetworkflorida.org/cns/procurement/>

2.12.2 Public Records

All electronic and written communications pertaining to this ITN, whether sent from or received by CNSWFL, are subject to the Florida public records law, Chapter 119 F.S. If an offeror contends that any part of its proposal includes trade secret information, the offeror must clearly mark or label each page of its proposal that contains such information as containing trade secret information.

2.13 Protest Process

Protests may be filed in response to competitive procurement decisions.

2.13.1 Filing the Protest:

Any person or agency that has been adversely affected by a decision or intended decision concerning a solicitation or a notice of contract award may file a written notice of intent to protest with the CNSWFL contact person listed in **Section 2.4** of this ITN within three calendar days after the posting of the ITN (if challenging the terms of the ITN) or the notice of CNSWFL's decision or intended decision (if challenging the intended decision). Failure to timely file a notice of intent to protest is an absolute bar to protesting the ITN or the intended decision of CNSWFL under this ITN.

2.13.2 Issues Causing Protest:

Any person who or agency that has been adversely affected by the terms, conditions and specifications contained in this solicitation, including any provisions governing the methods for ranking proposal, applications, or replies, awarding contracts, reserving rights of further negotiation, or modifying or amending any contract shall file a notice of intent to protest in writing within three calendar days after the posting of the notice or decision or intended decision. When filing the protest, the following requirements must be adhered to:

A formal protest must be filed with the CNSWFL's contact person after filing the notice of intent to protest. The formal protest must be:

1. In writing; and,
2. Filed within seven (7) business days after filing of the notice of protest.
 - a. No time will be added to the above time limits for mail service.
 - b. Failure to file a protest within the time prescribed shall constitute a waiver of protest proceedings; and,
3. Accompanied by a bond payable to CNSWFL as described in Paragraph 2.13.3 at the time of filing the formal written protest. Failure to timely file a formal protest accompanied by a bond is an absolute bar to protesting the ITN or the intended decision of CNSWFL under this ITN.

2.13.3 Posting Bond for Protest Filed:

Any person who or agency that files an action protesting a decision or intended decision pertaining to contracts administered by CNSWFL must comply with the following requirements:

1. When protesting a decision or intended decision, the protestor must post a bond equal to two percent (2%) of CNSWFL's estimated contract amount. CNSWFL at its sole discretion shall estimate the contract amount based on factors including, but not limited to, the following:
 - a. The price of previous or existing contracts for similar or contractual services.
 - b. The amount appropriated for the contract.
 - c. The fair market value of similar contractual services
2. CNSWFL shall provide the estimated contract amount to the protestor within three business days after the notice of intent to protest has been filed. The estimated contract amount is not subject to protest. The bond shall be conditioned upon the payment of all costs and charges that are adjudged against the protestor

in any subsequent hearing in which action is brought and in any subsequent appellate court proceeding.

3. The official hours of office operation for receipt of notice of intent to protest, protest and/or a petition and bond are 8:30 AM to 4:30 PM, ET.

2.13.4 Content of Formal Written Notice of Protest:

The formal written notice of protest should be printed, typewritten, or otherwise duplicated in legible form. The content of the formal written notice of protest should contain:

1. The name and address of CNSWFL contact person with whom the protest will be filed;
2. The name and address of the agency filing the protest and an explanation of how its substantial interests have been affected by the solicitation or by CNSWFL's notice of intended or actual contract award;
3. With particularity, the facts and law upon which the protest is based;
4. A statement of all issues of disputed material facts (if there are none, the protest must indicate such);
5. A concise statement of the ultimate facts alleged, as well as the rules and statutes which entitle the person or firm filing the protest to relief;
6. A demand for relief to which the person or agency deems himself/itself entitled; and,
7. Any other information which the agency contends is material

2.13.5 Protest Meeting:

CNSWFL's Supervisor of Contracts and Utilization will notify all parties and schedule a protest meeting. The protest will be presented to the Protest Committee, which shall be made up of three (3) members consisting of CNSWFL's COO or designee, CNSWFL's CFO or designee or designee and CNSWFL's Quality Management Director. CNSWFL's Chief Legal Officer shall be present and advise the Protest Committee. The Protest Committee shall meet with the protesting party within ten (10) workdays (excluding Saturdays, Sundays, and legal County holidays) of receipt of the formal written protest. The response time may be extended, if necessary. All affected parties will be notified of the date and time of the Protest meeting and will be advised to be present at the meeting where they will be allowed the opportunity to present to the Protest Committee. The parties may bring a representative if they so choose. The purpose of the protest meeting is: 1) to question and review the basis of the protest; 2) to evaluate the facts and merits of the protest and 3) gather information in order to submit a recommendation to the CEO.

The agenda for the protest meeting will be:

- The protesting party or their representative will present the protester's case as to how they were adversely affected by the CNSWFL's decision.
- The other affected parties or their representative will be given the opportunity for rebuttal and to present any facts that they deem are relevant to the protest.
- During the meeting, the Protest Committee can ask questions of all parties as necessary.

The Protest Committee will render their recommendation in writing to the CNSWFL CEO within five (5) workdays of the bid protest meeting. The CEO or designee may

conduct an evidentiary hearing if there are disputed issues of material fact. The CEO will conduct a review of all relevant facts and make a final written decision within ten (10) workdays after receipt of the recommendation date of the hearing or the review, whichever is later. The CEO's decision shall be final and binding. No further protests of the action in question will be heard.

Upon completion of the hearing process and any court proceedings the disposition of the bond shall be as follows:

1. If CNSWFL prevails, it shall recover all costs and charges that shall be included in the final order or judgment, excluding attorney fees.
2. Upon payment of such costs and charges by the agency protesting, the bond shall be returned to the agency.

2.14 Cost of Proposal Preparation

The CNSWFL is not liable for any costs incurred by an offeror in responding to this Invitation to Negotiate under any circumstances.

2.15 Limitations on Contacting CNSWFL Personnel

2.15.1 Contact Other than During the Negotiation Phase

Prospective Vendors or others acting on their behalf may not contact, between the release of this ITN and the end of the 72-hour period following the posting of the notice of intended award(s), CNSWFL personnel or any employee concerning any aspect of this solicitation except in writing to the contact person identified in **Section 2.4** of this ITN document. Contact with the contact person must be in writing and may be submitted by e-mail or mail delivery services.

2.15.2 Contact During the Negotiation Phase

During the negotiation phase of this ITN, communication between the members of the negotiation team for the prospective vendors and the negotiation team for CNSWFL is permissible, but only "on the record" during the negotiation meetings.

2.15.3 Violation of Contact Limitations

Violation of the provisions of **Section 2.14** of this ITN will be grounds for the disqualification of the prospective bidder, if determined by CNSWFL to be material in nature.

SECTION 3: MINIMUM SPECIFICATIONS

3.1 Program Specifications

3.1.1 General Statement

If awarded a contract, the provider shall deliver a comprehensive array of Case Management Services to eligible children and families in **Collier, Hendry, Glades, and Charlotte Counties**. The Case Management Services include foster care and related services pursuant to Florida Statutes, Chapter 39 (Proceedings Related to

Children) Chapter 409, (Social and Economic Assistance) Chapter 402 (Health and Human Services), Chapter 20.19 (Department of Children and Family Services), Chapter 63 (Adoption) Chapter 435 (Employment Screening) and Chapter 65C F.A.C. {Title IV-B, and Title IV-E of the Social Security Act) as well as all applicable Federal Law and any specified CNSWFL policy and procedures, while ensuring each child’s safety, well-being, and permanency.

The provider shall also provide service to recruit, train, license and support foster homes in **Collier, Hendry, Glades and Charlotte Counties** in accordance with 65C-45.

3.1.2 Scope of Work

This service will be made available to children and families in **Collier, Hendry, Glades, and Charlotte Counties**.

3.1.3 Major Goals

The provider shall deliver a comprehensive array of foster care and related services to eligible children and families, while ensuring their safety, well-being, and permanency. The provider shall also recruit and maintain foster homes in **Collier, Hendry, Glades and Charlotte Counties**.

3.1.4 Target Population

1. Children, and families who are in need of foster care and related services as described in Chapters 39 and 409, F.S. as a result of child maltreatment.
2. Children placed with foster families and other substitute caregivers and relatives as described in s. 409 F.S. and Chapters 65C-12 and 65C-45, F.A.C.
3. Children in need of, or placed with adoptive families, pending their legal availability for adoption as described in Chapters 63 and 409, F.S. and Chapters 65C-45 and 65C-16, F.A.C.
4. Children in need of the following services: out-of-town inquiry, out of county services, or Interstate Compact for the Placement of Children (I.C.P.C.) as described in Ch. 409, F.S.
5. Children in need of assessment or services as a result of a Special Condition referral.
6. Foster families and other substitute caregivers as described in Ch. 409, F.S. and Chapters 65C-45, 65C-14, and 65C-15, F.A.C.

3.1.5 Task List

3.1.5.1 General Tasks

1. The Provider has an obligation to identify and understand all state laws and rules, federal laws and regulations, Department CFOPs and CNSWFL CFOPs, ensure that all Policies and Procedures comply with all CNSWFL Policies as amended from time to time.

- 2.** Document the provision of all services in a master file as described in Ch. 39, F.S., consistent with P.L. 105-89, the Adoption and Safe Family Act (ASFA) performance standards and 90.803(6), F.S.
- 3.** Ensure transportation of children to meet each child's safety, well-being, and permanency needs. Comply with the provisions of Chapter 427, F.S., Part I, Transportation Services, and R. 41-2, F.A.C., Commission for the Transportation Disadvantaged, if public funds provided under this contract will be used to transport clients.
- 4.** Comply with Information System Requirements.
- 5.** Comply with Ch. 409.175 (16), F.S., regarding the confidentiality of information concerning foster parents.
- 6.** The provider shall remain in compliance with federal funding requirements as identified in Florida's TANF, Title IV-B and Title IV-E State Plans, Children and Family Operating Procedures 175-71, 175-93, 175-29 and 175-59. Additionally, the provider shall ensure that client eligibility records are maintained according to the Department's records retention schedule and be made available for federal and state audits.
- 7.** Provide on-call services during all non-business hours.
- 8.** The provider will comply with Revenue Maximization requirements included but not limited to submission of completed case plans, judicial reviews, all other pertinent court documents, and Relative Caregiver documentation.
- 9.** When a child's placement is changed the provider shall complete a placement change form and submit it to CNSWFL Revenue Maximization Unit within three (3) working days of the change.
- 10.** Provider will comply with all tasks in the CNSWFL's Quality Management Plan.
- 11.** At least once every successive 90 days during the life of the case, the supervisor will review all open cases in the unit and subsequently facilitate a qualitative discussion with the case manager to assure needed safeguards and services are in place and casework activity is moving the child toward an appropriate safe and permanent living arrangement. At a minimum, the supervisor will document in a case note in Florida Safe Families Network that the discussion occurred, summarizing any major points that may need further attention and potential trend characteristics to be considered in the future.
- 12.** The Provider will be financially responsible for conferences or training for CMO staff, including travel expenses unless otherwise indicated by the Staff Training Department of the lead agency.

13. The Provider will pay the cost of background screening for their respective employees. The provider is responsible for ensuring employees, are of good moral character and appropriately background screened as required by s. 39.001(2), F.S. Background screening shall include, but not be limited to, fingerprinting for State and Federal criminal records checks through the Florida Department of Law Enforcement (FDLE) and Federal Bureau of Investigation (FBI), child abuse record checks through the Department, and local criminal history checks through local law enforcement agencies. The provider will be responsible for ensuring all volunteers and mentors within the Lead Agency's service area who are working within the system of care under the direct control of the provider are appropriately background screened. Volunteer is defined as any individual who assists for more than 10 hours per month or any individual who assists on an intermittent basis for less than 10 hours per month but is not in the line of sight of a person who meets the screening requirements of this section. The provider is also responsible for establishing local protocols for background screening of informal safety plan providers as a result of safety plan modifications after case transfer. Criminal history checks of informal safety plan providers are limited to state and local records which do not require fingerprints.

14. The provider shall ensure transportation of children under the supervision of the Department in out of home care to meet each child's safety, well-being, court attendance, and permanency needs. The provider shall comply with the provisions of Chapter 427, F.S., Part I, and Chapter 41-2, F.A.C., if public funds provided under this Contract will be used to support client transportation.

15. The Provider shall ensure that the services identified in this contract are provided in a family-driven, trauma-informed, youth-guided, culturally, and linguistically responsive, and integrated manner.

3.1.5.2 Child Welfare Case Management Tasks

1. Delivery of foster care and services based on a trauma-sensitive individualized case plan developed pursuant to state and safety measurement standards, s. 39.6011, 39.6012, 39.6013, 39.602, and 39.603, F.S. Placements must be made in accordance with Rule 65C-45.013(1)(a), F.A.C., and CFOP 170-11 Chapter 12, Levels of Licensure. Ensure the delivery of foster care and related services, based on a case plan developed pursuant to 39.601, F.S., and document services in the child's electronic master file in the ASK system and FSFN.

2. Initiate services upon receipt of each case and document the initiation of service provision. Should case transfer information be incomplete, the provider shall not delay initiation of service. The provider shall ensure that safety plans are managed following case transfer.

3. Each child with an accepted case will be seen within 2 working days of the Case Transfer staffing and assignment to the provider. Conduct face-to-face contacts with each of the assigned children/families in the foster home, primary

residence of the child and/or family, school, day care, preschool or any appropriate setting. The number of face-to-face visits is based on the determined risk level. An initial level of risk may be determined at the time of transfer to the Provider or later in the case review staffing process. If the initial risk is uncertain, the minimum number of face-to-face visits is automatically set at once per week.

4. Once a child and family have been assessed and staffed appropriately, and a case plan has been developed, then each case manager will provide services including face-to-face contact at a frequency consistent with the level of risk assigned or ordered by the court. The number of face-to-face visits shall never be less than one every 30 days. All visits shall take place in the child's primary residence. If not successful, all attempts must be documented in FSFN and the child shall be seen in an environment that is critical to the life of the child such as an educational setting, childcare program, or therapeutic setting.

5. Provider staff will utilize the Comprehensive Behavioral Health Assessment (CBHA) as a resource to develop a case plan within 30 days of the case opening. If the CBHA is not complete at the time of the case plan development, the case plan shall be reviewed and updated as necessary upon completion of the CBHA. Ongoing and timely updates of family support plans, comprehensive psychosocial assessments and referrals shall be completed. Further, Case Management Organization staff will provide evidence through case record documentation that case plan goals are objective, measurable, relate to all assessments, and document the family's progress or lack of progress toward meeting goals of case plan.

6. Attend all court proceedings regarding assigned cases assuring child welfare case manager, and/or agency supervisor is present and has full knowledge of the case that is being presented before the court.

7. Prepare reports and documents required for court proceedings to allow for supervisory review and approval and for these documents to be delivered to Child Legal Services (CLS) within in accordance with the CLS working agreement and meeting statutory requirements.

8. Ensure stability of children in their same school if reasonably possible, unless remaining in the school of origin it is not in the best interests of the child, in compliance with 20 U.S.C.6311(g)(1)(E). Document and upload in FSFN and provide to the child's school the factors considered in determining whether a child remaining in the school of origin is in the child's best interest, in compliance with 20 U.S.C. 6311(g)(1)(E). The decision-making for determining whether it is in the child's best interest to remain in the school of origin shall include input from the child welfare professional, school representative, guardian ad litem, child and, child's parent of guardian.

9. Include the local school district's point of contact in all staffings that may affect the child's school stability, in compliance with 20 U.S.C. 6311(g)(1)(E).

10. Provide at each judicial review information on the child’s educational progress as well as reasons for school change as appropriate.

11. The Provider must make every effort to assist the enrolling school in obtaining the child’s records and provide the school with all educational records available to the provider.

12. Ensure compliance with s. 39.604 F.S., also known as the Rilya Wilson Act, for children attending daycare. A child from birth to the age of school entry, who is under court-ordered supervision or in out-of-home care and is enrolled in an early education childcare program must attend the program five days a week unless the court grants an exception due to the court determining it is in the best interest of a child.

a. Minimize disruptions to secure attachments and stable relationships with supportive caregivers of children from birth to school age and to ensure that these attachments are not disrupted due to placement in out-of-home care or subsequent changes in out-of-home placement. A child must be allowed to remain in the childcare or early education setting that he or she attended before entry into out-of-home care if reasonably possible, unless remaining is not in the best interests of the child.

b. Work toward readiness of children to learn when entering school.

c. Promote, encourage, and facilitate full participation, where possible in extracurricular activities if youth desires.

d. Support active student involvement in their educational planning.

13. Independent Living Tasks

a. Provide Independent Living services to eligible children in foster care level I and children in relative/non-relative placement as described in FAC 65C-28.009. Eligible children ages 13-17 in licensed care must receive these services as prescribed in the case plan. The Case Manager shall gather the child's school information and forward it to the Independent Living provider to include but not limited to report card and Individual Education Plan (IEP).

b. For youths 17 years old who meet the eligibility criteria for services to youths formerly in foster care as described in FS 409.1451 and F.A.C. 65C-31, the Case Manager will assure a Roundtable Meeting is convened 60 days prior to youth's 18th birthday by contacting CNSWFL Independent Living Specialist 75 days before the youth ages out of foster care.

- 14.** Provide on-going support and training, as appropriate, to foster parents and adoptive parents, birth parents and other team members within the scope of this contract.
- 15.** Monitor and review case plan progression through documented supervision with child welfare case managers and ensure that any changes in the case are properly communicated and/or filed with the court, Children's Legal Services and all parties involved.
- 16.** Make recommendations to modify family visitation, change permanency goal, reunite the family, reduce number of face-to-face contacts, or close the case as appropriate via CNSWFL policies and procedures and applicable Florida Statutes.
- 17.** Hold case staffings in accordance with policies and procedures, including permanency staffing and court reviews with appropriate participants including biological parents, relative and non-relative caregivers, foster parents, residential care providers, Guardian ad Litem, and other professionals involved in the case.
- 18.** In accordance with CNSWFL policies and procedures, provide follow-up and outpatient referrals to supportive services in order to supplement treatment, counseling, and the case plan tasks. Maintain contacts with other agencies in the community in order to ensure the continuity of care.
- 19.** Assist assigned children, families, foster and adoptive families in services referral and linkage to community services upon case closure.
- 20.** Intervene in crisis situations as needed. Assist Department CPI staff as needed in crisis situations or to share expertise.
- 21.** Provide all requested information and documentation to Child Welfare Legal Services as directed by the court, CNSWFL Policies and Procedures and the Circuit working agreement.
- 22.** In accordance with 65C-28.017, case managers shall conduct an exit interview with every child age five and older up until the eighteenth birthday who leaves a licensed out-of-home care placement if the child has resided in that placement for thirty days or more. The interview shall be conducted within five days of the child's exit from the licensed out-of-home care placement. If the child alleges abuse, neglect or any maltreatment during the exit interview, the interviewer shall make an immediate report to the Florida Abuse Hotline. If the child reports issues relating to the quality of care that do not rise to the level of abuse, neglect, or maltreatment, the interviewer shall report these issues to the licensing unit responsible for licensing the out-of-home caregiver or group care facility. The completed interview form, provider response, if any, and record of follow-up shall be placed in the child's case record.
- 23.** In accordance with F.A.C. 65C-35, a briefing regarding the provision and monitoring of psychotropic medication shall be provided to the licensed out-of-

home caregiver at the time of placement of any child in the home who requires the administration of psychotropic medication. The briefing shall consist of a review of the proper dosage of the medication, the possible side effects and intended effects of the specific medications administered to the child being placed. The Case Manager shall complete the medication acknowledgement form with the caregiver and provide a medication log at the time of placement.

24. In accordance with 65C-45 .027 (1) (d), all case managers are responsible for immediately notifying the supervising agency if during regular business hours or within 24 hours if after regular business hours of learning of law enforcement involvement with any household member; change in marital status; a change in household composition; a change of the physical address, changes in financial situation such as bankruptcy, repossessions and evictions, or a serious health issue such as a debilitating injury or communicable disease regarding a household member of a family foster home.

3.1.5.3 Placement Services Tasks Achieve and maintain licensure by the department as a child-placing agency in accordance with Ch. 409, F.S. and 65C-15 FAC. Achieving and maintaining of licensure by the Department as a child-placing agency in accordance with s. 409.175, F.S and Chapter 65C-15 F.A.C.

- 1.** Ensure that each family foster home is licensed in accordance with s. 409.175, F.S. and Rule Chapter 65C-45 F.A.C. prior to placement of any child in that home.
- 2.** The provider is responsible for ongoing oversight and coordination of health care services, including, but not limited to, medical, dental, psychiatric, behavioral, and emotional needs, for children in licensed and unlicensed out-of-home care.
- 3.** The provider shall ensure that each child receives a Child Health Checkup within 5 days after placement in out of home care by the court in accordance with Rule 65C-28.003, F.A.C., Child Health Checkup requirements are described in the Florida Medicaid Summary of Services, Section II, Medicaid Covered Services.
- 4.** Section 65C-35.012(2), F.A.C., requires Pre-Consent Reviews to be completed on all children 17 years of age and younger who are prescribed two or more psychotropic medications.
- 5.** Secure, approve, and review all relative and non-relative placements. If a relative placement is utilized, the provider shall comply with s. 39.5085, F.S., Relative Caregiver Program. Ensuring that every reasonable effort is made to perform diligent search and family finding services to secure, review, and approve all relative and nonrelative-placements under the Lead Agency's supervision in accordance with Rule 65C-38.002 and 65C-28.011, F.A.C. and compliance with s. 39.0138, F.S. and s. 39.5085, F.S. Placement of children must adhere to federal

requirements for the least intrusive, best interest of the child, least disruptive placement with priority preference given to closest blood relative or adoptive relative (parents, siblings, grandparents, etc.). A home study must be completed and approved and included in FSFN in accordance with Chapter 39, F.S., prior to placement of the child. Every reasonable effort must be made to perform diligent searches and family finding services as early as possible to locate family or fictive kin as a priority placement.

6. Collaborating with the Indian Child Welfare Tribe and consulting with Children's Legal Services (CLS) regarding issues related to compliance with the provisions of the Indian Children Welfare Act. Comply with 25 U.S.C. 1901 et seq., and Rule 65C-28.013, F.A.C. Placement of an Indian child shall be made in accordance with the placement preferences outlined in the Act. The Indian child's parent or Indian custodian and his or her tribe shall be notified of all legal and case planning activities. Ongoing efforts to communicate with the tribe and providing tribes notice of all judicial hearings and case planning reviews and be kept informed of changes in the status of the case.

7. In the event the provider exercises the authority to deny any home the opportunity to provide out-of-home care to any child served under this Contract, justification to support that decision must be thoroughly documented and maintained in FSFN.

8. Ensuring placement assessments are conducted on all children in out-of-home care in accordance with s. 39.523(2), F.S. and Rule 65C-28.004 F.A.C.

9. The provider will comply with all provisions of the current Circuit 20 Placement Protocol and Extended Foster Care Placement Protocol.

3.1.5.4 Information and Technology Tasks

1. The provider shall insure that all client case related contacts and activities, judicial proceedings and related service referral information are correctly and accurately documented in FSFN within 2 business days of the occurrence of activity.

2. The Provider shall correct all AFCARS errors in FSFN within **14 calendar** days of receipt of AFCARS report or CNSWFL notification.

3. The Provider shall correct all FSFN errors within **14 calendar** days of written notification.

3.1.5.5 Community Resource Development Tasks

1. The Provider shall direct all community donations requests that pertain to the population served under this contract to CNSWFL for tracking, coordination and disbursement of donated items and financial resources.

2. The provider shall collaborate with CNSWFL in fundraising, securing grants and other special events that pertain to the population served under this contract.
3. The provider shall notify CNSWFL in advance of all fundraising, grants or special events held by the provider which pertain to the population served under this contract.
4. The provider will identify opportunities for volunteer support and communicate these needs to CNSWFL's Community Development Department.
5. All volunteers that are referred to the provider by CNSWFL will be managed by the provider including but not limited to all required background screenings.
6. The provider shall maintain documentation of hours donated by volunteers.

3.1.5.6 Visitation Tasks

1. Designate staff persons to act as the Visitation Coordinator or Facilitator of visitation services.
2. Staff persons shall coordinate/provide visitation services for families that require court ordered Supervised Visitation and ensure that the visits are in accordance with the court order.
3. Each visit shall be documented on a separate visitation form. This form shall clearly document the following information: the name of the child and all relatives taking part in the visitation (and any others authorized to attend visits); the name of the person supervising the visit, date of the visit; beginning and ending times of visit. This information shall be given to the Child Welfare Case Manager. The visit must be documented in FSFN within 2 business days.

3.1.5.7 Quality Assurance Tasks

1. Staff shall track contract performance measures related to CMO contracts and provide monthly reports to CMO Program Director and CMO Unit Supervisors.
2. Staff shall review a minimum of one file per unit per month using the statewide standard QA monitoring tool and provide programmatic guidance to caseworkers.
3. Staff shall collect, review, and analyze data through file reviews and FSFN reports in order to identify program strengths and needs and accuracy.
4. Staff shall participate in the planning and delivery of training for all staff.
5. Staff shall provide technical assistance to all staff.
6. Staff may assist in the formulation and review of agency policy and procedure when directed by CMO Program Director.

7. Staff shall participate in lead agency Quality Assurance activities.
8. Staff shall act as a liaison to CNSWFL for all programmatic monitoring activities and will coordinate preparation of files needed for review and follow-up on all additional information needed as a result of the review.
9. Staff will follow up on implementing all required corrective action plans.

3.1.5.8 Case Management Tasks for Children in Shelter

1. Provide face-to-face contact with children in Shelter status a minimum of once every 7 days.
2. Provide early intervention at the time children are sheltered by meeting with parents or caretakers to determine placement options for the child which may include return to the parents with appropriate services or relative and/or non-relative placements.
3. Ensure that required medical and dental screening are scheduled and completed.
4. Verify and/ensure that CBHA referral has been submitted to Revenue Maximization Unit.

3.1.5.9 Foster Home Recruitment

1. The provider shall submit an Annual Strategic plan by July 15. Quarterly updates will be completed and submitted by the 15th following the end of each quarter. Monthly Licensing and Recruitment reports shall be submitted by the 5th of the following month.
2. Recruit foster homes in the community, targeted towards the demographics of the children in need of placement, on an on-going basis, working in partnership with CNSWFL, the Department and community agencies.
3. Recruit and license TBD new foster homes annually July 1-June 30 during each contract period.
4. Utilize and distribute recruitment materials supplied or approved by CNSWFL as appropriate and participate in coordinated community events.
6. Participate and share information in circuit recruitment / licensing meetings.
7. Support and work with the community, CNSWFL, the Department and others in an effort to accomplish the goals of CNSWFL and provider's strategic plan.
8. The provider, while engaging the community in both recruitment efforts and recruitment events must direct potentially interested individuals and families to contact 1-855-933-5437 inquiry line to begin the foster care / adoption process. If the family is unable to follow through with the phone call, the provider will

complete the approved Inquiry Form and submit to CNSWFL for FSFN data entry.

9. Make initial contact with a prospective foster family within 72 hours of receiving the inquiry form and input FSFN note within 48 hours of the initial contact.

10. The provider is responsible for determining through pre-PRIDE video call the eligibility of a family for foster parent training services. The approval of all requests for licensing is the responsibility of the Children's Network of Southwest Florida. In the event of any disputes regarding the eligibility of clients, the determination made by the Children's Network of Southwest Florida is final and binding on all parties.

3.1.5.10 Pre-service Foster Parent Training Tasks

1. The provider will submit monthly pre-service training schedules to CNSWFL's Foster Care Licensing Specialist for approval in accordance with 65C-45 .026 F.A.C. prior to the beginning of each month. If the schedule changes an updated schedule shall be submitted as soon as the change occurs.

2. The provider will submit in-service foster parent training schedules at a minimum monthly to the CNSWFL's Foster Care Licensing Specialist for approval in accordance with 65C-45 .026 F.A.C. by the 15th of each month. If the schedule changes an updated schedule shall be submitted as soon as the change occurs.

3. The provider shall conduct approved pre-service foster parent training classes to meet the needs, provided in locations, times, and with the frequency to make it accessible to all individuals interested in foster parenting.

4. The provider will recruit and utilize the services of licensed foster parents who have completed training to co-facilitate PRIDE classes. Foster Parent Co-Trainers shall be pre-approved to train by CNSWFL designated staff prior to participating in any training.

5. The provider will work with each prospective foster parent to determine the appropriateness of licensing and assist the family in opting out of the licensing process when they are not appropriate for the program.

6. The licensed out-of-home caregiver/adoptive parent training allocation may be used for a Department-approved, licensed, out-of-home caregiver preparation pre-service and in-service training. Licensed, out-of-home caregiver preparation pre-service training shall meet the requirement of s. 409.175 F.S. Pre-service and in-service training shall include educational opportunities for out-of-home caregivers on decision-making related to application of a reasonable and prudent parent standard for children in care (s. 39.4091, F.S.), the responsibilities related to providing care for transitioning youth, and all other educational opportunities related to enhancing an out-of-home caregiver's ability to provide quality care. All

pre-service curricula provided to licensed out-of-home caregivers/adoptive parents must first be approved by the Department.

3.1.5.11 Foster Home Licensing Tasks

1. Submission of Licensing Packets

- a.** Complete and submit initial licensing packets for all potential foster homes the provider intends to support within 45 calendar days of PRIDE Training completion. If an extension is necessary, the provider must request this in writing to the Recruitment and Retention Specialist within 10 days prior to the deadline. Extensions will be limited to certain circumstances which are beyond control and must be in writing.
- b.** Initial licensing studies must be completed following the guidelines as set forth by the Department in Florida Administrative Codes 65C-45 as well as pertinent Department of Children and Families/CNSWFL regulations and operating procedures.
- c.** All new licensing packets submitted to CNSWFL must include all of the items listed on the Initial Licensing Check sheet currently in use for the packet to be acceptable. The licensing studies must conform to the requirements of 65C-45 F.A.C.
- d.** If the applicant has previously completed approved pre-service training without completing the licensing process, then the licensing packet must be submitted to CNSWFL with 60 days of re-initiating the licensing process.
- e.** Submit a recommendation letter requesting that a prospective foster parent be issued a foster care license. The provider shall submit the application, and all required supportive documentation to the Department and any other information the Department may request to determine the suitability of the applicant.
- f.** If the provider recommends a prospective foster family's application for licensure be denied, a staffing shall be conducted with CNSWFL licensing specialist. Reasons for the recommended denial must be based on Chapter 39, F.S. and 65C-45 4 F.A.C. and documented in the narrative portion of the home study.
- g.** Ensure that each foster parent applicant signs a release of information form, so that the provider may share information with CNSWFL.

2. Follow requirements of Public Law 109-248 when prospective foster parents have lived in other states in the five years preceding their application. The provider needs to complete request for an Adam Walsh by class 1 if it is required.

3. Follow the requirements of Public Law 109-248 when prospective foster parents have lived in other states in the five years preceding their application.

4. Relicensing Tasks

- a. The provider shall submit all required family foster home re-licensing supporting documentation as described in Rule 65C-45, F.A.C. to the CNSWFL at least **30 calendar days** prior to the expiration date of the current license. No child shall be maintained in an unlicensed home.
- b. Any requested corrections or clarifications for the relicensing study must be submitted to CNSWFL within 10 days of the request or by the due date of the re-licensing packet whichever is sooner.
- c. All required in-service training hours must relate to child welfare topics, be approved by CNSWFL, and meet requirements of 65C-45, F.A.C. A minimum of 4 of the required 8 annual hours of training must be conducted face to face.

5. Changes to a License

Provider shall submit requests for changes to an existing license within 25 days of notification as follows:

- a. Change in address (relocation)
- b. Marriage/reconciliation
- c. Additions to household composition

3.1.5.12 Foster Home Retention/Support Tasks

1. Collaborate with community partners to facilitate the development of foster parent support meetings to be conducted monthly.
2. Advise CNSWFL of any issues relating to individual foster home non-compliance of licensing standards and participate in related staffings as needed.
3. Conduct a minimum of quarterly contacts with each Foster Family and make appropriate referrals in the community to support and enhance the foster parent's role. All Quarterly contacts have to be done face to face. Signed QHV forms must be uploaded to FSFN file cabinet and note entered within 48 hours. All attempts and barriers must also be imputed into FSFN within 48 hours
4. Contact the foster parent within 72 hours notification by the Placement Resource Unit of a placement made by the Placement Coordinator and complete the placement follow up report.
5. Provide access to Foster Parent support 24 hours, 7 days a week.
6. Accurately maintain case files that are factual, legible and up to date in accordance to provider's policy and procedure, to include documentation of foster home contacts and placement follow-up reports.
7. FSFN Data Entry- All meaningful contacts with the foster family shall be entered into the Foster Home Provider section of FSFN within **2 business days** of the activity. Case documentation will provide current and sufficient descriptive

information of the child and foster family, including date, staff person, location of service, type and duration of services, and progress / outcomes. All file packets must be scanned to the FSFN file cabinet using the DCF naming conventions.

8. Develop and maintain knowledge of community resources, program requirements, contact persons and emergency procedures in order to support foster homes.

3.1.5.13 Foster Home Waivers

1. In accordance with Florida Administrative Code 65C-45, Foster Home Waivers have to be sent CNSWFL completed thru FSFN the request in FSFN must have a copy of the waiver along with required signatures, and CNSWFL will submit a request to the DCF for approval, placement can't occur until signed waiver is returned by DCF.

2. The provider will complete a child assessment and if necessary, a Child Placement Agreement for each foster child in the home upon placement. The licensing counselor must visit the foster home within seven calendar days of the placement of the child that warranted the waiver.

3.1.5.14 Complaints/ Foster Care Referrals

1. The Provider will notify the CNSWFL by email within 24 hours of all complaints and any issues relating to individual foster home's non-compliance of licensing standards and participate in related staffings as needed. The provider will initiate licensing complaints.

2. Within 48 hours of the receipt of the complaint or foster care referral, the provider will see and interview the foster family, the child listed as victim in the report, case managers of the children placed in the home, any GALs assigned to the children in the home, and any other appropriate providers.

3. The provider will complete the investigation within 5 days for a foster care referral and complaints and will submit the written report to the CNSWFL foster care licensing specialist to schedule a staffing. First staffing is needed within 5 days of date of the foster care referral or complaint. The completed investigation must include any corrective action plans with specified time frames for completion of the required actions. Complaints will be closed by certified letter from the provider to the foster parents and mailed within 30 days of closure.

3.1.5.15 Task Limits

All provider services shall comply with **Children's Network of Southwest Florida's System of Care Model.**

3.1.6 Reports

The successful offeror shall complete and submit fiscal and program reports as required by the CNSWFL.

3.1.7 Outcomes and Performance Measures

The successful offeror shall be required to meet performance standards including but not limited to the measures listed. The term “performance standard” refers to the numerical level of achievement stated as a percentage, ratio, or count.

Ref#	Category	Measure Description	Standard	Report Period
System-Wide Metrics				
1.	Safety	Percent of children with no verified maltreatment within six months of termination of supervision.	95%	The month ending nine months prior to the report month (e.g., January 1, 2020, to January 31, 2020, for the report month ending September 30, 2020).
2.	Safety	Children with no recurrence of verified maltreatment within 12 months of a prior verified maltreatment	90.9%	The month ending 15 months prior to the end of the report month. (e.g., March 1, 2020 - March 31, 2020, for the month ending June 30, 2021).
3.	Permanency	Children achieving permanency within 12 months of entering care.	41%	The month beginning 12 months prior to the end of the report month (e.g., June 1 through June 30, 2019, for the report month ending June 30, 2020).
4.	Permanency	Children achieving permanency within 12 months for children in Out-of-home care between 12 and 23 months.	44%	The beginning of the day 12 months prior to the end of the report month (e.g., July 1, 2019, for the report month ending June 30, 2020).
5.	Permanency	Children achieving permanency within 12 months for children in out-of-home care for 24 months or more	30%	The beginning of the day 12 months prior to the end of the report month (e.g., July 1, 2019, for the report month ending June 30, 2020).
6.	Permanency	Children who do not re-enter foster care within 12 months of moving to a permanent home.	91.7%	The 12-month period ending 24 months prior to the end of the report quarter. (e.g., October 1 to September 30 for the 12-month period ending September 30).
Case Management – Quantitative Metrics				

Ref#	Category	Measure Description	Standard	Report Period
7.	Safety	Percent of children not abused or neglected while in out-of-home care.	98%	The month ending three months prior to the end of the report month (e.g., June 1, 2020, to June 30, 2020, for the report month ending September 30, 2020).
8.	Safety	Percent of children not abused or neglected while receiving in-home services.	96%	The month ending three months prior to the end of the report month (e.g., June 1, 2020, to June 30, 2020, for the report month ending September 30, 2020).
9.	Well-Being	Percent of children under supervision who are seen every 30 days.	99.5%	The month ending as of the end of the report month (e.g., June 1, 2020 – June 30, 2020, for the month ending June 30, 2020).
10.	Well-Being	Percent of cases with caseworker visits with parents monthly.	80%	The month ending as of the end of the report month.
11.	Permanency	Children’s placement moves per 1,000 days in foster care.	≤ 4%	The twelve (12) month period ending as of the end of the report month (e.g., April 1, 2017, to March 31, 2018, for the report month March 2018)
12.	Permanency	Percent of children placed with relatives or nonrelatives.	65%	The last day of the report month.
13.	Permanency	Percent of sibling groups where all siblings are placed together.	65%	The last day of the report month.
Case Management – Qualitative (Life of Case) Metrics				
The Department will be monitoring to establish a baseline system of measure across the state for the annual accountability system. will waive performance penalties for qualitative measures until a baseline is established and targets are set for progressive performance improvement.				
15.	Safety	Cases with concerted efforts to provide services to prevent entry/re-entry into out-of-home care.	95%	The month ending as of the end of the report month.
16.	Well-Being	Cases with quality caseworker visits with child every 30 days.	95%	The month ending as of the end of the report month.
17.	Well-Being	Cases for which concerted efforts were made to assess and provide services to meet the needs of children, parents, and foster parents.	95%	The month ending as of the end of the report month.

Ref#	Category	Measure Description	Standard	Report Period
18.	Well-Being	Cases with concerted efforts to involve children and parents in case planning.	95%	The month ending as of the end of the report month.
19.	Well-Being	Cases with quality caseworker visits with parents every 30 days to ensure safety, permanency, well-being, and support achievement of case goals.	95%	The month ending as of the end of the report month.
20. a.	Well-Being	Cases with concerted efforts to meet the educational needs of the child.	95%	The month ending as of the end of the report month.
20 b.	Well-Being	Percent of Young Adults Exiting Foster Care at Age 18 Completed/Enrolled in Secondary/Vocational/Adult Education	95%	The end of the last day of the selected report quarter (e.g., March 31, 2023, for the report quarter of State Fiscal Year 2022-2023 Quarter 3).
21.	Well-Being	Cases with concerted efforts to meet the mental/behavioral health needs of the child	95%	The month ending as of the end of the report month.
22 a.	Well-Being	Cases with concerted efforts to meet the physical health needs of the child.	95%	The month ending as of the end of the report month.
22 b.	Well-Being	Percent of children in Foster Care Who Received a Medical Service in the Last 12 Months	95%	The end of the last day of the selected report quarter (e.g., March 31, 2023, for the report quarter of State Fiscal Year 2022-2023 Quarter 3).
23. a.	Well-Being	Cases with concerted efforts to meet the dental health needs of the child.	95%	The month ending as of the end of the report month.
23.b.	Well-Being	Percent of children in Foster Care Who Received a Dental Service in the Last 7 Months	95%	The last day of the report quarter (e.g., March 31, 2023, for the report quarter of State Fiscal Year 2022-2023 Quarter 3).
24.	Permanency	Cases with appropriate permanency goals established in a timely manner.	95%	The month ending as of the end of the report month.

Ref#	Category	Measure Description	Standard	Report Period
25.	Permanency	Cases for which concerted efforts were made to ensure visitation between a child in out-of-home care with parents and siblings in out-of-home care.	95%	The month ending as of the end of the report month.
26	Licensing	The number of new homes new homes recruited and licensed by July 1 and June 30 shall be at least	27 Charlotte County 20*Collier/Hendry/Glades * Year 1 goal only, will negotiate subsequent years	Fiscal Year to Date: July 1st of fiscal year through end of the month prior to the report month
27	Licensing	The provider will retain 85% of existing Foster Homes.	85%	Fiscal Year to Date July 1 and June 30

3.1.8 Monitoring and Performance Evaluation Methodology

Successful offeror must comply with the requirements of the CNSWFL Standard Contract, with reference to monitoring by the CNSWFL. The successful offeror agrees to fully cooperate in the conduct of both performance audits and financial audits.

During the negotiation of the contract, the successful offeror and the CNSWFL will define the specifics of the monitoring approach that is appropriate to the proposed scope of work. Provider and the CNSWFL monitoring responsibilities—including the frequency and nature of monitoring activities—will be defined in the contract that results from this ITN.

The proposal will include the offeror’s plan for including the CNSWFL, and community stakeholders, including clients served, in monitoring efforts.

3.1.9 Records Retention and Confidentiality

All documents pertaining to the program contemplated by this ITN shall be retained for a period of six years after the termination of the resulting contract. During the records retention period, the successful offeror agrees to furnish, when requested to do so, all retained documents. Data files will be provided in a format readable by the CNSWFL. The successful offeror agrees to maintain the confidentiality of all records required by law or administrative rule to be protected from disclosure.

3.2 Standard Contract Requirements

The CNSWFL’s Standard Contract contains, among other terms, universal administrative, financial, and non-programmatic terms mandated by federal and state law, rules, or regulations, and/or Network policy. The contract resulting from this ITN, if any, will contain specifications to

reflect the scope of work, but the Standard Contract general terms will apply. (See **Appendix VI: Standard Contract**).

3.3 Financial Specifications

3.3.1 Funding Source

This program will be funded by Federal and State funds.

3.3.2 Funding Amount

The estimated annual funding available for services outlined in the ITN is as follows:

\$5,300,000.00

3.3.3 Allowable costs

Allowable costs will include those reasonable and necessary costs involved in providing services to families and their children for provision of these services in accordance with Title 2 U.S. Code of Federal Regulations (CFR) 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance)

3.3.4 Invoicing and Payment

During the contract negotiation, the successful offeror and the CNSWFL will finalize invoicing and payment procedures and the specifications will be included in the contract that results from this ITN.

3.3.5 Financial and Compliance Audits

The contracts resulting from this ITN will define the responsibilities of the offerors for complying with financial audits.

SECTION 4: INSTRUCTIONS FOR PROPOSAL PREPARATION

4.1 How to Submit a Reply

4.1.1 The reply shall be specific to Collier, Hendry, Glades and Charlotte Counties in Circuit 20.

4.1.2 Mandatory Reply Deadline

All replies must be received by the Supervisor of Contracts and Utilization Management by the deadline, and at the location set forth in **Section 2.5 Schedule of Events and Deadlines**.

4.1.3 Electronically Transmitted Replies Not Acceptable

Facsimile or electronic transmissions (e-mail, FTP, etc.) of replies will not be accepted. The vendor may choose the appropriate means for delivery and is responsible for receipt of the reply by the Supervisor of Contracts and Utilization Management at the address listed in **Section 2.4** by the date and time indicated in **Section 2.5**.

4.1.4 Reply Amendments

Any amendment to the reply as originally submitted by the vendor, not required by CNSWFL, must comply with the requirements of this section and must be received on or before the reply to due date as specified in **Section 2.5**.

4.1.5 Number of Copies Required

Vendors shall submit one (1) original binder and five (5) copies, also in binders.

4.1.6 Reply to be in Sealed Box

The reply must be in a sealed box. The outside of the box must be clearly marked with the title of the reply, the ITN number and the vendor's name.

4.2 Reply Format

4.2.1 Binders

Submit one (1) original binder and five (5) copies in binders. The original binder must be clearly marked "Original Reply-Narrative to ITN 2023-04" and include at a minimum the vendor's name and address. The copies shall be labeled "Reply-Narrative to ITN 2023-04" and include at a minimum the vendor's name and address and the intended geographical area. Binders shall include Items listed in **Section 4.2.4** and must be in the following order:

1. Title Pages
2. Mandatory Requirements
3. Narrative Reply
4. Related Attachments/Exhibits

The binder may also include a table of contents which will not count toward maximum page numbers.

4.2.2 Narrative

The narrative portion must be formatted as follows:

- Must be typed in Times New Roman font size 12 and single spaced
- Use only 8½ x 11 paper with one (1) inch margins, double-sided
- No more than 25 pages
- All pages must be clearly and consecutively numbered.
- Figures, charts, and tables should be numbered and referenced by number in the text.
- The narrative must be presented using the outline specified in **Section 4.3**
- One (1) original and five (5) copies of the proposal

4.2.3 Oral Presentation

The oral presentation portion must be designed and presented within a two (2) hour timeframe and delivered using the outline specified in **Section 4.4**

4.2.4 Order of Items in the Reply

The reply must be in the order specified below:

1. Title Page

- a. ITN number;

- b. Title of the reply; i.e., CMO proposal for Collier, Hendry, Glades and Charlotte Counties Circuit 20
- c. Vendor's Name;
- d. Name, Title, Phone number, email address and address of person who can respond to inquiries regarding the reply;
- e. Name, Title, Phone number, email address and address of the vendor's program director, if different from the above-named person.
- f. Proposed annual budget amount

2. Mandatory Requirements

- a. Certification Regarding Debarment, Suspension, Ineligibility and Voluntary Exclusion (see **Appendix I**)
- b. Certification Regarding Lobbying (see **Appendix II**)
- c. Vendors Statements and Certifications (see **Appendix III**)
 - i. Acceptance of Contract Terms and Conditions
 - ii. Statement of No Involvement
 - iii. Proof of Signature Authority
 - iv. Conflict of Interest Statement (Non-Collusion)
 - v. Certification of Drug-Free Workplace Program

Each part of the form (i-v) must be signed by an authorized official of the vendor's organization who has the legal authority to bind the vendor to the provisions of the reply.

3. Narrative Reply

The narrative reply must be submitted in accordance with **Section 4.3**

4. Related Attachments/Exhibits -

- a. **Attachment VII**-Provide Agency's 12-month Budget with detailed narrative using excel form provided (Use **Attachment VII**).
- b. **Exhibit 1**- Provide Agency's latest audited financial statement, independent audit and management letter
- c. **Exhibit 2**- Provide organizational chart for the agency including the proposed services structure.
- d. **Exhibit 3** – Provide board member list, terms, meeting schedule, and past 12 months of board meeting minutes.

4.2.5 Submission of Additional Material

Any material, documents, etc. submitted by the vendor in addition to what is specified in **Section 4.2.4** will not be considered in the evaluation process.

4.3 Reply Content-Narrative

The vendor must address each of the items referenced in **Section 4.3.1-4.3.5** in the order presented below, in accordance with the format instructions specified.

4.3.1 Performance Outcomes and Quality Improvement

Describe your agency's approach to promoting a corporate culture that focuses on continuous quality improvement. Describe internal quality management processes/resources to be utilized by your agency to ensure competency, compliance, and quality in service delivery to children and families. How will your agency use the data and tools from internal and external quality management processes to impact performance? Describe mechanisms for effective, timely feedback loops, and clear and actionable direction to front-line field staff, supervisors, management, and funding agencies. Describe methods by which staff are held accountable for performance outcomes and/or targets, including incentives if applicable. Describe the use of systematic case reviews to evaluate practice and tell the story behind qualitative data. Describe the approach to reporting, analyzing, and tracking critical incidents (incident reporting) and complaints related to client, stakeholder, employee, family, and foster parent groups. Describe how trending data from incident reports and stakeholder complaints will be incorporated into the quality assurance process.

4.3.2 Staffing

Describe the vendor's operational approach to the recruitment, training, supervision, and retention of qualified direct service personnel and plans on how to achieve and remain fully staffed. Emphasize practices to ensure caseloads are maintained at appropriate, effective, and manageable levels. Define approach to recruitment of culturally diverse staff able to meet the unique cultural needs of the proposed community served. Address all applicable personnel grievance and conflict resolution practices. Explain how the organizational structure and staffing levels will meet the performance requirements of a Case Management Organization. Describe the credentials for human resources, quality assurance, financial, information technology and other key professional level employees.

4.3.3 Community Collaboration

Describe the vendor's experience in collaboratively providing service delivery to children and families involved in the child welfare system. This includes working in partnership with private and public agencies, the court, educational systems, behavioral, medical, and dental care service providers, faith-based organizations, and other civic groups. Describe the vendor's process in assuring effective communication and feedback amongst agencies with shared clients.

4.3.4 Financial Management and Stability

Describe, in detail, the vendor's financial capability for undertaking this project. Complete and submit **Attachment VII Proposed Budget Worksheet**. The indirect administrative cost should not exceed 10%. The respondent is responsible for all costs related to the start-up and transition of this project. Describe the vendor's current financial management, and accounting system and capability to generate financial reports. Describe the vendor's ability to secure diverse financial resources, e.g., charitable donations, corporate and foundation funds, and in-kind supports, to

enhance or expand services, as well as community financial support and volunteer programs. The vendor must also describe how they will provide resources at no cost to CNSWFL for transition of services (if applicable).

4.3.5 Governance

Describe the vendor's organization and governance structure, depicting clear lines of authority and each of its founding agencies, including statewide and corporate affiliations. Describe how the structure represents a lean, efficient, and effective administrative model. Address efforts to ensure that the governance model is designed to avoid conflicts of interest. Describe experience and achievements in developing a governance model that ensures the establishment and maintenance of a community-based approach in the delivery of child welfare services. Describe the agency's mission, philosophy, purpose and how it relates to the delivery of services described in this ITN.

4.4 Reply Content-Oral Presentation

4.4.1 Assessment and Engagement

Describe the process that the vendor will use for initial and ongoing assessment of infants, children, and families. Describe how children and parents will be appropriately engaged in all aspects of their case. Include the vendors approach to identifying and utilizing the family's existing and natural supports. Explain the agency's approach to trauma informed care.

4.4.2 Achieving Permanency Safely and Timely

Describe how your organization would utilize the Safety Practice Model to encourage family preservation and empower family accountability. Include how your organization would maintain and strengthen intact families when safe to do so. Describe how decisions regarding least restrictive out-of-home placements are made, concurrent case planning is utilized, and meaningful family time is accomplished when children are separated from their families. Describe how the organization would utilize Safety Planning to guide decisions and achieve timely permanency.

4.4.3 Well Being

When a child is taken into care, describe how your organization would ensure the child's well-being particularly in relation to; the integration of high-quality preventive, primary, and specialty healthcare; behavioral healthcare; and dental health services. What approaches will be used to ensure that the child receives all required routine health and dental check-ups at required intervals. Explain what approaches will be utilized to ensure continuity of these services throughout the life of the case and beyond.

4.4.4 Education

Describe how your organization would utilize resources to ensure that each child is assessed for educational needs and that corresponding ancillary services are provided to ensure academic success for children in care. Explain the vendor's approach to documentation of children's educational status.

4.4.5 Quality Parenting Initiative

Describe how your operational design will maintain a high quality of foster families by providing a standardized, structured framework for recruiting, selecting, preparing, and supporting foster families. Describe how recruitment and retention plans will increase the number of qualified Foster Homes who will take placement of children as needed. Present the methods and protocols by which your organization will strengthen families whether they are families of origin, blended families, extended or kinship families, foster families, adoptive families, or members of a tribe. Describe the specific method by which your agency's philosophy and approach will ensure a successful integration of the Quality Parenting Initiative across systems to meet the needs of the families involved in the child welfare system.

SECTION 5: Selection Process

5.1 Review Process

The Supervisor of Contracts and Utilization Management will convene a review committee to evaluate and rank all written proposals and oral presentations that have been deemed eligible and responsive.

Prior to distributing proposals for review, the Supervisor of Contracts and Utilization Management will first review all proposals to ensure that they contain all required information (see **Appendix IV - Fatal Criteria**).

A reply that fails to meet the Fatal Criteria will be deemed nonresponsive and will be eliminated.

5.2 Evaluation Methodology for Ranking and Shortlisting

All replies that meet the Mandatory Requirements and are determined to be otherwise responsive will be evaluated using the following process:

5.2.1 Each member of the Evaluation Team will independently evaluate and score each narrative reply in accordance with the criteria and methodology provided in **Section 5.3** and the Rating Sheets (**Appendix V**). The top 2 scoring replies will be invited to provide an Oral Presentation.

5.2.2 Each member of the Evaluation Team will independently evaluate and score each Oral Presentation for the vendors invited to the oral presentation phase in accordance with the criteria and methodology provided in **Section 5.3** and the Rating Sheets (**Appendix V**).

5.2.3 A debriefing meeting of the evaluators will be held to review the results of the evaluation. The results of the evaluation of both the narrative and the oral presentation components will be combined for ranking.

5.2.4 The Supervisor of Contracts and Utilization Management will develop a ranking list based on the methodology provided in this section. This ranking will serve as the recommended ranking of the Evaluation Team.

5.2.5 After developing the recommended ranking, the Supervisor of Contracts and Utilization Management will provide to the CEO a report on replies deemed nonresponsive and, as to those deemed responsive, the recommended ranking of the evaluators.

5.2.6 The CEO will approve the ranking of all responsive vendors, taking into consideration the criteria provided and Develop Short List. The CNSWFL Leadership team reserves the right to accept or reject the recommendation of the evaluators for negotiations and to negotiate with up to two parties until a decision of “contract award” is made.

5.3 Scoring Criteria

5.3.1 The criteria for evaluating responsive vendors for the narrative component of the reply relating to vendor eligibility and qualifications are:

5.3.1.1 The criteria for evaluating responsive vendors for the narrative component of the reply are:

Narrative Evaluation Criteria	Potential Weighted Value
4.3.1 Performance Outcome and Quality Improvement	15
4.3.2 Staffing	15
4.3.3 Community Collaboration	9
4.3.4 Financial Management and Stability	12
4.3.5 Governance	9

5.3.1.2 The criteria for evaluating responsive vendors for the oral presentation component of the reply are:

Oral Presentation Evaluation Criteria	Potential Weighted Value
4.4.1 Achieving Permanency Safely and Timely	15
4.4.2 Assessment and Engagement	15
4.4.3 Well Being	15
4.4.4 Education	15
4.4.5 QPI	15

5.3.1.3 The Chief Executive Officer is not required to score the replies in arriving at this ranking and short list, but will base their decision on the criteria set forth in **Sections 5.3.1.1 and 5.3.1.2**

5.3.2 Selection and Posting of Qualified Vendors for Negotiations (“Short List”)

Upon approval of a ranking and short list of vendors selected for negotiations by the CEO, CNSWFL will post the ranking and short list on the website at: <https://childrensnetworkflorida.org/cns/procurement/>. No presumption of preference or merit in the negotiation process or for contract award shall arise from the order of vendors listed in such posting.

5.4 Negotiation Process for Final Selection

5.4.1 Not more than two agencies will be invited to negotiate for the contract. Negotiation plans will be posted at <https://childrensnetworkflorida.org/cns/procurement/> in the timeframe indicated in **Section 2.5 Schedule of Events and Deadlines**. At the conclusion of the negotiations, a notice of contract award will be posted as outlined in **Section 2.5 Schedule of Events and Deadlines**. Notice of Contract Award, and transitional services (if applicable) will begin. CNSWFL reserves the right, after posting notice thereof, to expand the short list to include additional responsive vendors for negotiation or change the method of negotiation [e.g., concurrent versus by order of ranking], if it determines that to do either would be in the best interest of CNSWFL.

5.4.2 During the initial negotiation meeting with each vendor, the negotiating team will explain rules and procedures for the negotiation sessions and accomplish other administrative tasks pertaining to the negotiations, as needed.

5.4.3 After the first negotiation meeting, additional negotiation meetings may be scheduled in order to further discuss, define, or document desired services, price, terms, and conditions.

5.4.4 The CNSWFL reserves the right to require shortlisted vendors to submit a supplemental reply, make oral presentations, or other submission prior to conducting negotiations. Notice of such requirement will be posted on the CNSWFL website <https://childrensnetworkflorida.org/cns/procurement/>.

5.4.5 The negotiation process is intended to enable the CNSWFL to determine whether and with whom it will contract and to establish the principle terms and conditions of such contract. There will be additional negotiations to finalize all terms and conditions of the contract after a notice of selection is posted.

5.4.6 After the initial negotiation session with the selected vendor(s), in its sole discretion, CNSWFL shall determine whether to hold additional negotiation sessions and with which vendor(s) it will negotiate.

5.4.7 CNSWFL reserves the right at any time during the negotiation process to:

- Schedule additional negotiating sessions with any or all responsive vendors;
- Require any or all responsive vendors to provide additional or revised detailed written proposals addressing specified topics;
- Require any or all responsive vendors to provide a written best and final offer;
- Require any or all responsive vendors to address services, prices, or conditions offered by any other vendor;
- Pursue a contract with one or more responsive vendors for the services encompassed by this solicitation, any addenda thereto and any request for additional or revised detailed written proposals or request for best and final offers;
- Arrive at an agreement with any responsive vendor, finalize principal contract terms with such vendor and terminate negotiations with any or all other vendors, regardless of the status of or scheduled negotiations with such other vendors;

- Decline to conduct further negotiations with any vendor;
- Reopen negotiations with any vendor; and
- Take any additional administrative steps deemed necessary in determining the final award, including additional fact-finding, evaluation, or negotiation where necessary and consistent with the terms of this solicitation.
- Review and rely on relevant information contained in the replies received
- Review and rely on relevant portions of the evaluations conducted

CNSWFL has sole discretion in deciding whether and when to take any of the foregoing actions, the scope and manner of such actions, the responsive vendor or vendors affected and whether to provide concurrent public notice of such decision.

5.4.8 Negotiation Meetings Open to Public

Meetings of the CNSWFL negotiating team shall be held in accordance with the requirements of Florida law.

5.4.9 Children’s Network of SWFL’s Reserved Rights

The CNSWFL reserves the right to:

5.4.9.1 Select one vendor for the services encompassed by this solicitation, any addenda thereto and any request for additional or revised detailed written proposals or request for best and final offers;

5.4.9.2 Award contracts for less than the entire service area or less than all services encompassed by this solicitation, or both.

5.4.9.3 Reject all proposals if deemed to be in the best interest of CNSWFL.

5.4.10 Posting Notice of Award

CNSWFL will post a Notice of Intent to Award Contract, stating its intent to enter into one (1) contract with the vendor identified therein, on CNSWFL’s website <https://childrensnetworkflorida.org/cns/procurement/>

5.4.11 Negotiations After Notice of Award

CNSWFL reserves the right to schedule additional negotiation sessions with vendor(s) identified in the posting of a Notice of Award in order to establish final terms and conditions for contracts with the vendor(s).

Appendix I



In accordance with our contract with the Department of Children and Families (the department), the Children's Network of Southwest Florida (CNSWFL) is not permitted to subcontract for child welfare services with any person or entity which falls under certain categories. By signing, you are attesting that to the best of your knowledge that the following statement is true.

1. The Provider certifies to the best of its knowledge and belief, that it and its principals:

- a. Are not presently, or have been within the past 5 years, barred, suspended, proposed for debarment, declared ineligible, otherwise prohibited, or voluntarily excluded from doing business with any government entity;
- b. Have not within a three-year period preceding this contract been convicted of, or had a civil judgment rendered against them for commission of fraud or a criminal offense in connection with obtaining, attempting to obtain, or performing a public (Federal, State, or local) transaction or contract under a public transaction; violation of Federal or State antitrust statutes or commission of embezzlement, theft, forgery, bribery, falsification or destruction of records, making false statements, or receiving stolen property;
- c. Is not under investigation or indictment for criminal conduct, or has been convicted of any crime which would adversely reflect on their ability to provide services to vulnerable populations, including, but not limited to, abused or neglected children, or which adversely reflects their ability to properly handle public funds;
- d. Is not currently involved, or has been involved within the last 5 years, with any litigation, regardless of whether as a plaintiff or defendant, which might pose a conflict of interest to CNSWFL, the department, the state or its subdivisions, or a federal entity providing funds to this contract;
- e. Are not presently indicted for, or otherwise criminally or civilly charged by a government entity (Federal, State, or local) with commission of any of the offenses enumerated in paragraph 1.b of this certification;
- f. Has not failed to implement a corrective action plan approved by CNSWFL, the department or any other governmental entity, after having received due notice; and
- g. Have not within a three-year period preceding this contract had one or more public transactions (Federal, State, or local) terminated for cause or default.

2. Where the provider is unable to certify to any of the statements in this certification, such prospective participant shall attach an explanation to this proposal.

Name of Certifying Official _____ Signature _____ Date _____

Title _____ Name of Organization _____

Address of Organization _____

Sworn to and subscribed before me this _____ day of _____, _____	
_____	_____
My commission expires	NOTARY PUBLIC, STATE OF FLORIDA
My Signature as a Notary Public, verifies the affiant's identification has been validated by _____	

Appendix II

CERTIFICATION REGARDING LOBBYING

CERTIFICATION FOR CONTRACTS, GRANTS, LOANS AND COOPERATIVE AGREEMENTS

The undersigned certifies, to the best of his or her knowledge and belief, that:

- (1) No federal appropriated funds have been paid or will be paid, by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or an employee of any agency, a member of congress, an officer or employee of congress, or an employee of a member of congress in connection with the awarding of any federal contract, the making of any federal grant, the making of any federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any federal contract, grant, loan, or cooperative agreement.
- (2) If any funds other than federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a member of congress, an officer or employee of congress, or an employee of a member of congress in connection with this federal contract, grant, loan, or cooperative agreement, the undersigned shall complete and submit Standard Form-LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions.
- (3) The undersigned shall require that the language of this certification be included in the award documents for all subawards at all tiers (including subcontracts, subgrants, and contracts under grants, loans and cooperative agreements) and that all subrecipients shall certify and disclose accordingly.

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by section 1352, Title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

Signature

Date

Name of Authorized Individual

TBD
Contract Number

Name and Address of Organization

Appendix III

Vendors Statements and Certifications

*1. Acceptance of Contract Terms and Conditions	
I, _____ as an authorized representative _____, hereby agrees that if awarded any contract as a result of the Childrens Network of Southwest Florida's Intent to Negotiate number IN 2023-01 will comply with the requirements, terms, and conditions stated in the Intent to Negotiate and in the Children's Network of Southwest Florida Standard Contract. In recognition thereof the offeror's representative has read, understood, and with which it agrees to comply and any intent by the offeror to deviate from the terms and conditions set forth therein may result, at the CNSWFL' s exclusive determination, in rejection of the proposal.	
Type Name of Authorized Official:	Title:
Signature of Authorized Official:	Date:

*2 Statement of No Involvement	
I, _____ as an authorized representative of _____, certify that no member of this firm not any person having interest in the firm has been awarded a contract by the Childrens Network of Southwest Florida on a non competitive basis to: 1. Develop the Intent to Negotiate, 2. Perform a feasibility study concerning the scope of work contained in this Intent to Negotiate, or 3. Develop a program similar to what is contained on this Intent to Negotiate	
Type Name of Authorized Official:	Title:
Signature of Authorized Official:	Date:

***3. Proof of Signature Authority**

This Intent to Negotiate shall include proof of signature authority if someone signs the Intent to Negotiate other than the President or Chairperson of the Board of Directors. This proof shall be one of the following: A written statement by the President or Chairperson of the Board delegating authority to a particular person, a copy of the entity's by-laws reflecting signature authority to a particular position, or a copy of the Board of Directors' meeting minutes that shows action to delegate signature authority to a particular person or position. If delegating signature authority, please complete the below and include the above requested document.

Type Name of President or Chairperson of the Board of Directors:**Type Title of Person to Whom Signature Authority is Delegated:****Type Name of Person to Whom Signature Authority is Delegated:*****4. Conflict of Interest Statement (Non-Collusion)***

I hereby certify, that all persons, companies, or parties interested in the Intent to Negotiate as principals are named therein, that the Intent to Negotiate is made without collusion with any other person, persons, company, or parties submitting a proposal; that it is in all respect made in good faith; and as the signer of the Intent to Negotiate, I have full authority to legally bind the offeror to the provisions of this proposal.

Type Name of Authorized Representative:**Title:****Signature of Authorized Representative:****Date:*****5. Certification of Drug-Free Workplace Program**

I hereby certify that my agency currently maintains a drug-free workplace environment in accordance with Chapter 287.087, F.S., and will continue to promote this policy through the implementation of that section.

Type Name of Authorized Representative:**Title:****Signature of Authorized Representative:****Date:**

APPENDIX IV
FATAL CRITERIA

If any of these criteria are not met, the response cannot be considered further.

Offeror's Name (Agency): _____
(Print Name)

Reviewed By: _____
(Print Name)

Witnessed By: _____
(Print Name)

Provider Submitted a <u>Notice of Intent to Submit a Proposal</u> by the deadline stated in section 2.5 schedule of events.	Yea	No
The proposal was received by the time and date specified in the ITN.	Yes	No
The proposal contains the requested number of copies.	Yes	No
The proposal includes a line item budget with narrative justification	Yes	No
The proposal includes the following Required Statements & Assurances:		
A. Certification Regarding Debarment, Suspension, Ineligibility and Voluntary Exclusion	Yes	No
B. Certification Regarding Lobbying Form	Yes	No
C. Acceptance of Contract Terms and Conditions/ Statement of No Involvement	Yes	No
D. Conflict of Interest Statement	Yes	No

If any responses are “no”, the proposal is disqualified from further evaluation.

The CNSWFL reserves the right to waive minor irregularities when to do so would be in the best interest of the Project

Appendix V

INSTRUCTIONS TO EVALUATORS

The following instructions will be given to all evaluators at the initial meeting of the evaluation team:

1. The Supervisor of Contracts and UM does fatal criteria screening for all proposals received. This is done with another employee of The Children's Network of Southwest Florida looking on to prevent error.
2. The proposals, which you will be given to evaluate, have already passed that phase of the evaluation.
3. Prior to reviewing the proposals each evaluator will read the ITN and becomes familiar with all requirements.
4. Each evaluator must independently evaluate each proposal. No group discussions of the relative merits of any proposal will be allowed until after all evaluators have independently reviewed and scored all proposals.
5. The Supervisor of Contracts and UM will answer any technical questions that may arise during the evaluation process. Evaluators are cautioned to talk to no one else about the evaluation or the proposals.
6. You should already have filled out a Certification that you have no conflict of interest that would interfere with your ability to score fairly. If you have not yet done so, please remind the Supervisor of Contracts and UM now.
7. Proposals must be evaluated based upon the material within the proposal. You may also refer to the ITN; a copy will be provided for you during this initial meeting. No additional information, except the ITN itself and the proposal may be used.
8. Proposals must be independently scored and not scored relative to each other. Comparisons of one proposal to another are not permitted. Only the rating scale included in the ITN solicitation document and its explanation may be used in determining the score for each criterion. No fractional points may be awarded.
9. The Supervisor of Contracts and UM will score the cost proposals with another CNSWFL employee standing by to prevent arithmetic or transcription errors when recording scores for this portion of the evaluation.
10. In filling out the score sheet for each criterion, record your score (a single number from the scale explained in the scoring criteria and procedure) in the box marked Score. Record the place within the proposal (page number and/or Attachment number) where the main information upon which you relied was found in the box marked Reference

11. In the box marked “Comments” record only a word or two that will remind you of what you were thinking when you chose the numerical score for that criterion. Do not record an extensive justification or explanation of your scoring.
12. If you make an error do not erase. Simply draw a single line through the rejected material and write the correct information next to the rejected material.
13. You may take as long as you need to evaluate the proposals given to you while making every effort to complete your task by the date and time set for the debriefing meeting of the evaluators. It is suggested that you take your work to some quiet place away from your desk (home if you wish) where the telephone and the press of daily business will not disturb your efforts.
14. When you return to the “debriefing meeting” you will be asked to read your score for each criterion. If your score is significantly different from the others given you will be given an opportunity to determine whether you have missed material that was used by the other evaluators or if they missed information that you found and used. **THERE WILL BE NO EFFORT MADE TO PERSUADE YOU TO CHANGE YOUR SCORE IF YOU BELIEVE IT IS JUSTIFIED!** This procedure is for the purpose of being certain that all evaluators looked at the same material, **NOT FOR THE PURPOSE OF CONVINCING YOU THAT YOU SHOULD HAVE SCORED LIKE EVERYONE ELSE!**
15. It is the provider’s responsibility to present its proposal in a clear and understandable manner. You should not feel obligated to interpolate responses to make them more valuable to the Children’s Network of Southwest Florida or to assist the provider in making its presentation more understandable.
16. Please do not leave your common sense at the door.
17. You were selected to do this evaluation because of your expertise. We do not expect you to forget everything you knew before you walked in the door but we do not want you to do any independent investigation or research in the course of your evaluation. Only the proposal and the ITN solicitation document may be used.
18. If you have any questions about the procedures just described please ask them of the Supervisor of Contracts and UM now.

Evaluation Criteria

Name of Offeror Organization:
 Evaluator Name:

Section A –Evaluation Criteria Summary

Section	Title	Score	Weight	Weighted Score
Written Narrative				
4.3.1	Performance Outcome and Quality Improvement		X 5	
4.3.2	Staffing		X 5	
4.3.3	Community Collaboration		X 3	
4.3.4	Financial Management and Stability		X 4	
4.3.5	Governance		X 3	
Total Narrative Score				
Oral Presentation				
4.4.1	Achieving Permanency Safely and Timely		X 5	
4.4.2	Assessment and Engagement		X 5	
4.4.3	Well Being		X 5	
4.4.4	Education		X 5	
4.4.5	QPI		X 5	
Total Oral Presentation Score				
Total Combined Score				

The total possible score for the entire proposal is 135 points.

Section B: Narrative

Section 4.3.1- Performance Outcome and Quality Improvement		
<p>Describe your agency’s approach to promoting a corporate culture that focuses on continuous quality improvement. Describe internal quality management processes/resources to be utilized by your agency to ensure competency, compliance and quality in service delivery to children and families. How will your agency use the data and tools from internal and external quality management processes to impact performance? Describe mechanisms for effective, timely feedback loops, and clear and actionable direction to front-line field staff, supervisors, management, and funding agencies. Describe methods by which Staff are held accountable for performance outcomes and/or targets, including incentives if applicable. Describe the use of systematic case reviews to evaluate practice and tell the story behind qualitative data. Describe the approach to reporting, analyzing, and tracking critical incidents (incident reporting) and complaints related to client, stakeholder, employee, family and foster parent groups. Describe how trending data from incident reports and stakeholder complaints will be incorporated into the quality assurance process.</p>		
RATING	SCORE	NOTES
<p>Vendor described a corporate culture that focuses on continuous quality improvement. The vendor describes a system-wide approach to meeting performance outcomes and/or targets. The response includes a mechanism for timely feedback to staff at all levels as well as to CNSWFL. Methods by which staff will be accountable are described. Processes for systematic review and improvement of performance are included. Vendor outlines a comprehensive approach to both quality assurance and quality improvement including response to both internal and external quality assurance reviews. This approach includes a capacity to collect and evaluate outcome, output and customer satisfaction data and integrate results into their service delivery system.</p>	3 Points	
<p>Vendor described a corporate culture that focuses on continuous quality improvement. The vendor describes an approach to meeting performance outcomes and/or targets. The response includes a mechanism for feedback to staff at all levels as well as to CNSWFL. Processes for systematic review and improvement of performance are limited. Vendor outlines an approach to both quality assurance and quality improvement but fails to integrate results into the service delivery system or fails to address participation in the statewide quality management process.</p>	2 Points	
<p>The vendor describes an approach that is not systematic and/or linkages to performance improvement are vague. Vendor’s plan is limited to either quality assurance or quality improvement.</p>	1 Point	
<p>The vendor does not provide a description of methods to achieve performance outcomes and/or targets and/or has no current quality assurance or quality improvement system and no plan for development.</p>	0 Points	
SCORE:		

Section 4.3.2 Staffing		
Describe the vendor’s operational approach to the recruitment, training, supervision and retention of qualified direct service personnel. Provided a plan to achieve and remain fully staffed. Emphasize practices to ensure caseloads are maintained at appropriate, effective and manageable levels. Define approach to recruitment of culturally diverse staff able to meet the unique cultural needs of the proposed community served. Address all applicable personnel grievance and conflict resolution practices. Explain how the organizational structure and staffing levels will meet the performance requirements of a Case Management Organization. Describe the credentials for human resources, quality assurance, financial, information technology and other key professional level employees.		
RATING	SCORE	NOTES
The vendor describes a mature operational approach to the recruitment, training, supervision and retention of qualified direct service personnel. The vendor provides a strong emphasis on practices to ensure caseloads are maintained at appropriate, effective and manageable levels. The approach integrates sound cultural diversity practices. Staffing levels and procedures for personnel training, supervision, and support, clearly promotes the agency’s opportunity to meet the performance standards. The plan describes the credentials for Human Resources and professional level employees. The Organizational chart is included and all lines of authority are clear.	3 Points	
The vendor describes a sound operational approach to the recruitment, training, supervision and retention of qualified direct service personnel. The vendor provides a sound approach to ensure caseloads are maintained at appropriate, effective and manageable levels. The approach integrates sound cultural diversity practices. Staffing levels and procedures for personnel training, supervision, and support aids in the achievement of performance standards. The Organizational chart is included, but all lines of authority are not clear.	2 Points	
The approach to personnel management includes at least two of the following: supervision, support, training and grievance procedures.	1 Point	
The approach to personnel training, supervision, support, and grievance are not described.	0 Points	
SCORE:		

Section 4.3.3 COMMUNITY COLLABORATION		
Describe the vendor's experience in collaboratively providing service delivery to children and families involved in the child welfare system. This includes working in partnership with private and public agencies, the court, educational systems, behavioral, medical and dental care service providers, faith based organizations and other civic groups. Describe the vendor’s process in assuring effective communication and feedback amongst agencies with shared clients.		
RATING	SCORE	NOTES
The vendor describes successful collaborative partnerships with various entities. The response includes a description of efforts to promote effective communication to ensure that the family is receiving the integrated services in a time efficient manner . The vendor’s response provides a comprehensive history of essential partnerships that are common in child welfare. These include: the Court, Children’s Legal Services (CLS), Guardian ad Litem (GAL) Program, Department of Juvenile Justice (DJJ), Agency for Person’s with Disability (APD), substance abuse and mental health providers, domestic violence providers, education systems, mentoring and childcare providers, faith based organizations.	3 Points	
The vendor describes collaborative partnerships with some entities. The response includes a description of efforts to promote communication to ensure that the family is receiving services. The vendor’s response provides a limited history of essential partnerships that are common in child welfare. These include at least six of the above listed agencies/entities.	2 Points	
The vendor shows minimal participation in collaborative partnerships in the child welfare arena.	1 Point	
The vendor does not demonstrate a plan to partner with agencies and providers of shared clients.	0 Points	
SCORE:		

Section 4.3.4 FINANCIAL MANAGEMENT AND STABILITY Describe, in detail, the vendor’s financial capability for undertaking this project. Complete and submit Attachment VII Proposed Budget Worksheet . The indirect administrative cost should not exceed 10%. The respondent is responsible for all costs related to start-up and transition of this project. Describe the vendor’s current financial management and accounting system and capability to generate financial reports. Describe the vendor’s ability to secure diverse financial resources, e.g. charitable donations, corporate and foundation funds and in-kind supports, to enhance or expand services, as well as community financial support and volunteer programs. The vendor must also describe how they will provide resources at no cost to CNSWFL for transition of services (if applicable).		
RATING	SCORE	NOTES
The vendor describes an effective electronic financial management system and provides strong evidence of the ability to secure a diversified and significant base of support. Vendor clearly demonstrates how they will fund transitional activities, if applicable. Vendor strongly demonstrates the ability to manage cash flow in the context of the anticipated scope and size of this project. Enclosed budget is clear and related costs are reasonable. Administrative overhead is less than or equal to 10%. Provider’s independent audit and accompanying management letter show no deficiencies or concerns.	3 Points	
The vendor describes an electronic financial management system and provides evidence of some ability to secure a diverse funding base. Vendor has a plan to fund transitional activities, if applicable. Demonstrates the ability to manage cash flow in the context of the anticipated scope and size of this project. Enclosed budget is clear and related costs are reasonable. Administrative overhead is less than or equal to 10%. Provider’s independent audit and accompanying management letter show some deficiencies or concerns but issues have been subsequently resolved.	2 Points	
The vendor provides evidence of limited current capacity for financial management and limited diversification in the funding base and has limited ability to secure diverse financial resources. The plan to fund transitional activities is vague or missing . Budget is enclosed. Administrative overhead is less than or equal to 10%. Provider’s independent audit and accompanying management letter show some deficiencies or concerns but issues have not been subsequently resolved.	1 Point	
The vendor has no current financial management system and provides no evidence of diversification in the funding base or ability to secure diverse financial resources and there is no plan for transitioning of services. Administrative overhead is greater than 10%.	0 Points	
SCORE:		

Section 4.3.5 GOVERNANCE		
Describe the vendor's organization and governance structure, depicting clear lines of authority and each of its founding agencies, including statewide and corporate affiliations. Describe how the structure represents a lean, efficient and effective administrative model. Address efforts to ensure that the governance model is designed to avoid conflicts of interest. Describe experience and achievements in developing a governance model that ensures the establishment and maintenance of a community-based approach in the delivery of child welfare services. Describe the agency's mission, philosophy, purpose and how it relates to the delivery of services described in this ITN.		
RATING	SCORE	NOTES
The organizational and governance structures are described and all lines of authority are clear in the table of organization, including statewide and corporate affiliations, as applicable. The vendor's structure represents a lean, efficient and effective administrative model. The vendor describes a comprehensive experience and achievement in developing a governance model that ensure a community-based approach. The vendor ensures that the governance model is designed to avoid conflict of interest. Vendor clearly stated mission, philosophy, purpose and how they relate to the delivery of services described in this ITN.	3 Points	
The organizational and governance structures are described and all lines of authority are clear in the table of organization, including statewide and corporate affiliations, as applicable. The vendor describes sound experience and achievement in developing a governance model that ensure a community-based approach. The vendor adequately describes a governance model designed to avoid conflict of interest.	2 Points	
The organizational and governance structures are described but the lines of authority are not clear or the vendor does not provide adequate experience in establishing and maintaining a community-based governance model or the model does not lead to ensuring conflict of interest.	1 Point	
The vendor does not describe the organizational and governance structures are not described or the lines of authority or experience in establishing a community based governance model.	0 Points	
SCORE:		

Section C: Oral Presentation

Date:

Section 4.4.1 ASSESSMENT AND ENGAGEMENT Describe the process that the vendor will use for initial and ongoing assessment of infants, children and families. Describe how children and parents will be appropriately engaged in all aspects of their case. Include the vendors approach to identifying and utilizing the family’s existing and natural supports. Explain the agency’s approach to trauma informed care.		
RATING	SCORE	NOTES
Vendor presents a sophisticated approach to leading and supporting implementation of family engagement, assessment and trauma informed care. The presentation stresses individualized assessment. Vendor presents information that supports their capability to implement a system that recognizes and appropriately engages the family to ensure children and parents are involved in all aspects of their case. The vendor presents the importance of documenting in the Statewide Automated Child Welfare Information System (SACWIS) in a timely manner .	3 Points	
Vendor presents a sophisticated approach to the implementation of family engagement, assessment and trauma informed care. Vendor presents a limited description to implement a system that recognizes and appropriately engages the family to ensure children and parents are involved in all aspects of their case. The vendor presents limited approach to documenting efforts in SACWIS.	2 Points	
Vendor presents a limited description of methodology to implementation of family engagement, assessment and trauma informed care or lacks methods to ensure children and parents will be appropriately engaged in all aspect of their case. The vendor does not present the importance of documenting efforts in the SACWIS.	1 Point	
Vendor did not present an approach to family engagement, assessment, and trauma informed care. No method to engage children and parents in any aspect of their case.	0 Points	
SCORE:		

Section 4.4.2 Achieving Permanency Safely and Timely Describe how your organization would utilize the Safety Framework Model of practice to encourage family preservation and empower family accountability. Include how your organization would maintain and strengthen intact families when safe to do so. Describe how decisions regarding least restrictive out-of-home placements are made, concurrent case planning is utilized and meaningful family time is accomplished when children are separated from their families. Describe how the organization would utilize Safety Planning to guide decisions and achieve timely permanency.		
RATING	SCORE	NOTES
Vendor presents a comprehensive understanding and approach to the Safety Framework Model of Practice, family preservation and empowering family accountability. Vendor demonstrates capability to assess safety threats and integrate appropriate levels of services to ensure children and families remain intact when safe to do so. The vendor has a concrete plan to safely achieve permanency within the state and federal timeframes and actively engages in concurrent case planning. The vendor demonstrates a family centered approach to placement and visitation/family-time when children are residing in out-of-home care. The vendor recognizes and fully supports the importance of documenting all activities in the Statewide Automated Child Welfare Information System (SACWIS) in a timely manner .	3 Points	
Vendor presents a sound understanding and approach to the Safety Framework Model of Practice, family preservation and empowering family accountability. Vendor demonstrates an ability to assess safety threats and integrate appropriate levels of services to ensure children and families remain intact when safe to do so. The vendor has a conceptual plan to safely achieve permanency within the state and federal timeframes and minimally engages in concurrent case planning. The vendor demonstrates a family centered approach to placement and visitation/family-time when children are residing in out-of-home care. The vendor recognizes and fully supports the importance of documenting all activities in the Statewide Automated Child Welfare Information System (SACWIS).	2 Points	
Vendor presents a limited understanding and approach to the Safety Framework Model of Practice, family preservation and empowering family accountability. Vendor demonstrates a minimal ability to assess safety threats and integrate appropriate levels of services to ensure children and families remain intact when safe to do so. The vendor has a limited plan to safely achieve permanency within the state and federal timeframes and has no definitive structure for concurrent case planning. The vendor demonstrates a family centered approach to placement and visitation/family-time when children are residing in out-of-home care. The vendor recognizes and fully supports the importance of documenting all activities in the Statewide Automated Child Welfare Information System (SACWIS).	1 Point	
Vendor does not present an approach to the Safety Framework Model of practice, family preservation, empowering families, integration of services, and/or efforts to safely meet the placement needs of children.	0 Points	
SCORE:		

Section 4.4.3 WELL BEING

When a child is taken into care, describe how your organization would ensure the child’s well-being particularly in relation to; the integration of high quality preventive, primary, and specialty healthcare; behavioral healthcare; and dental health services. What approaches will be used to ensure that child receives all required routine health and dental checkups at required intervals. Explain what approaches will be utilized to ensure continuity of these services throughout the life of the case and beyond.

RATING	SCORE	NOTES
<p>Vendor presents a comprehensive approach to ensure each child receives the services of the Medicaid Early and Periodic Screening, Diagnosis, and Treatment entitlement including the 72 hour screening upon coming into care, periodic health checkups, dental care, and vision care, as well as behavior health care services if a need is identified. The vendor has a strong presentation outlining the importance of documenting all the Well Being efforts into Statewide Automated Child Welfare Information System (SACWIS). In addition, the vendor presents a strong approach to ensure continuity of well-being services throughout the life of the case and beyond.</p>	<p>3 Points</p>	
<p>Vendor presents a sound description of the approach of how the agency will ensure that each child receives ongoing periodic preventive, dental, vision, behavioral health. Vendor has limited description of what documentation is needed in SACWIS. In addition, the vendor has a limited approach to ensuring continuity of well-being services throughout the life of the case and beyond.</p>	<p>2 Points</p>	
<p>Vendor presents a limited approach of how the agency will ensure each child receives medical, behavioral health care and vision care, if a need is identified. The vendor lacks a description of what documentation is needed in SACWIS about well-being efforts. The vendor lacks an approach to ensuring continuity of well being services throughout the life of the case and beyond.</p>	<p>1 Point</p>	
<p>Vendor did not present a description of how the agency will ensure that each child receives ongoing periodic preventive, dental, vision, and behavioral health services.</p>	<p>0 Points</p>	

SCORE:

Section 4.4.4 EDUCATION

Describe how your organization would utilize resources to ensure that each child is assessed for educational needs and that corresponding ancillary services are provided to ensure academic success for children in care. Explain the vendor's approach to documentation of children's educational status.

RATING	SCORE	NOTES
Vendor describes a comprehensive approach to ensuring each child is assessed and receives appropriate education opportunities. The vendor documents the importance of: ways to address the child's need for special educations, tutoring options, advocacy with the school system, early intervention preschool classes, communication with the court and parents and documenting all the education efforts into Statewide Automated Child Welfare Information System (SACWIS).	3 Points	
Vendor describes a sound approach to ensure each child receives an education and how they will ensure the child receives appropriate services. Vendor has limited description of what documentation is needed in SACWIS.	2 Points	
Vendor has a limited description of how the agency will ensure that each child be assessed for educational needs. The vendor lacks documentation of SACWIS entry about well being efforts.	1 Point	
Vendor failed to provide a description of how the agency will ensure that each child has their educational needs met.	0 Points	
SCORE:		

APPENDIX V

Section 4.4.5 Quality Parenting Initiative		
Describe how your operational design will maintain a high quality of foster families by providing a standardized, structured framework for recruiting, selecting, preparing, and supporting foster families. Presented a plan to increase the number of qualified foster homes willing to meet the need of the children needing placement in Charlotte, Collier, Hendry and Glades counties. Present the methods and protocols by which your organization will strengthen families whether they are families of origin, blended families, extended or kinship families, foster families, adoptive families, or members of a tribe. Describe the specific method by which your agency's philosophy and approach will ensure a		
RATING	SCORE	NOTES
Vendor presents a comprehensive approach to addressing and meeting the needs of the entire continuum of families served in the child welfare system and strongly integrates Quality Parenting Initiative in this approach. The methods and protocols presented provide a complete organizational structure and culture which fosters a strong partnership between birth families and out-of-home caregivers. The vendor has a robust and specific framework for recruiting, selecting, preparing, and supporting foster families.	3 Points	
Vendor presents a sound approach to addressing and meeting the needs of the entire continuum of families served in the child welfare system, and somewhat integrates the Quality Parenting Initiative in this approach. The methods and protocols offered by the vendor provide limited organizational structure and culture which fosters a strong partnership between birth families and out-of-home caregivers. The vendor offered a limited description for a framework for recruiting, selecting, preparing, and supporting foster families.	2 Points	
Vendor presents a limited approach to addressing and meeting the needs of the entire continuum of families served in the child welfare system, and integrates little of the Quality Parenting Initiative in this approach. The methods and protocols offered by the vendor provide minimal organizational structure to create a partnership between birth families and out-of-home caregivers. The vendor offered a vague or imprecise description for a framework for recruiting, selecting, preparing, and supporting foster families.	1 Point	
Vendor did not present an approach to providing high quality foster families, a uniformed family support structure, nor offer a method of integrating the Quality Parenting Initiative in any aspect of their system structure.	0 Points	
SCORE:		

Appendix VI

CHILDREN'S NETWORK OF SOUTHWEST FLORIDA, LLC STANDARD CONTRACT

This contract is entered into between Children's Network of Southwest Florida, L.L.C., herein referred to as "CNSWFL" and XXXXXX. herein referred to as "provider."

I. THE PROVIDER AGREES

A. Contract Document. To provide services in accordance with the terms and conditions specified in this contract including all attachments and exhibits, which constitute the contract document.

B. Requirements. To provide units of deliverables, including reports, findings, and drafts. As specified in this contract, which must be received and accepted by the contract manager in writing prior to payment. To submit bills for fees or other compensation for services or expenses in sufficient detail for a proper pre-audit and post-audit. To allow public access to all documents, papers, letters, or the other public records as defined in subsection 119.011(12), F.S., and as prescribed by subsection 119.07(1) F.S. made or received by the provider in conjunction with this contract except that public records which are made confidential by law must be protected from disclosure. It is expressly understood that the provider's failure to comply with this provision shall constitute an immediate breach of contract for which CNSWFL may unilaterally terminate the contract.

C. Compliance with Statutes, Rules and Regulations. In performing its obligations under this Contract, the Provider shall without exception be aware of and comply with all state and federal laws, rules and regulations relating to its performance under this Contract as they may be enacted or amended from time-to-time, including but not limited to those described in **Section D.** of this Contract.

D. Governing Law

1. State of Florida Law

That this contract is executed and entered into in the State of Florida, and shall be construed, performed and enforced in all respects in accordance with the Florida law including Florida provisions for conflict of laws.

2. Federal Law

a. That if this contract contains federal funds the provider shall comply with the provisions of 45 CFR, Part 74, and/or 45 CFR, Part 92, and other applicable regulations.

b. That if this contract contains federal funds and is over \$100,000, the provider shall comply with all applicable standards, orders, or regulations issued under section 306 of the Clean Air Act, as amended (42 U.S.C. 7401 et seq.), section 508 of the Federal Water Pollution Control Act as amended (33 U.S.C. 1251 et seq.), Executive Order 11738 as amended and where applicable, and Environmental Protection Agency regulations (40 CFR, Part 30). The provider shall report any violations of the above to CNSWFL.

c. That no federal funds received in connection with this contract may be used by the provider, or any agent acting for the provider, to influence legislation or appropriations pending before the Congress or any State legislature. If this contract contains federal funding in excess of \$100,000, the provider must, prior to contract execution, complete the Certification Regarding Lobbying form, Attachment **II**. If a disclosure of Lobbying Activities form, Standard Form LLL, is required, it may be obtained from the contract manager. All disclosure forms as required by the Certification Regarding Lobbying form must be completed and returned to the contract manager, prior to payment under this contract.

d. That unauthorized aliens shall not be employed. CNSWFL considers the employment of unauthorized aliens a violation of section 274A(e) of the Immigration and Nationality Act (8 U.S.C. 1324), and section 101 of the Immigration Reform and Control Act of 1986. Such violation shall be cause for cancellation of this contract. The provider shall use the E-verify system established by the U.S. Department of Homeland Security to verify the employment eligibility of its employees and subcontractors' employees performing under this contract.

e. That if this contract contains \$10,000 or more of federal funds, the provider shall comply with Execution Order 11246. Equal Employment Opportunity, as amended by Execution Order 11375 and others, and as supplemented in Department of Labor regulation 41 CFR, Part 60 and 45 CFR, Part 92, if applicable.

f. That if this contract contains federal funds and provides services to children up to age 18, the provider shall comply with the Pro-Children Act of 1994 (20 U.S.C. 6081). Failure to comply with the provisions of the law may result in the imposition of a civil monetary penalty of up to \$1,000 for each violation and/or the imposition of an administrative compliance order on the responsible entity. This clause is applicable to all subcontracts.

E. Audits, Inspections, Investigations, Records and Retention

1. To establish and maintain books, records and documents (including electronic storage media) sufficient to reflect all income and expenditures of funds provided by CNSWFL under this contract.

2. To maintain all client records, financial records, supporting documents, statistical records, and any other documents (including electronic storage media) pertinent to this contract for a period of six (6) years after completion of the contract between Department of Children and Families and CNSWF: in effect during the time the client was served or as specified in CF15-7, Records Retention Schedules used by the Department of Children and Families (<http://eew.dcf.state.fl.us/asg/Publications.shtml>), whichever is later. If an audit has been initiated and audit findings have not been resolved at the end of six (6) years, the records shall be retained until resolution of the audit findings or any litigation which may be based on the terms of this contract, at no cost to CNSWFL.

3. Upon demand, at no additional cost to CNSWFL, the provider will facilitate the duplication and transfer of any records or documents during the required retention period (see Section E.2.).

4. To assure that these records shall be subject at all reasonable times to inspection, review, copying, or audit by Federal, State, or other personnel duly authorized by CNSWFL.

5. At all reasonable times for as long as records are maintained, persons duly authorized by CNSWFL and Federal auditors, pursuant to 45 CFR, Section 92.36(i)(10), shall be allowed full access to and the right to examine any of the provider's contracts and related documents, regardless of the form in which kept.

6. To provide a financial and compliance audit to CNSWFL as specified in this contract and Attachment **III** and to ensure that all related party transactions are disclosed to the auditor.

7. To comply and cooperate immediately with any inspections, reviews, investigations, or audits deemed necessary by the office of The Inspector General (Section 20.055, Florida Statutes).

8. To include the aforementioned audit, inspections, investigations and record keeping requirements in all subcontracts and assignments.

F. Monitoring by CNSWFL. To permit persons duly authorized by CNSWFL to inspect and copy any records, papers, documents, facilities, goods and services of the provider which are relevant to this contract, and to interview any clients, employees and subcontractor employees of the provider to assure CNSWFL of the satisfactory performance of the terms and conditions of this contract. Following such review, CNSWFL will deliver to the provider a written report of its findings and request for development, by the provider of a corrective action plan where appropriate. The provider hereby agrees to timely correct all deficiencies identified in the corrective action plan.

G. Indemnification

The Provider shall be fully liable for the actions of its agents, employees, partners, or subcontractors and shall fully indemnify, defend, and hold harmless CNSWFL, the State and the Department, and their officers, agents, and employees, from suits, actions, damages, and costs of every name and description, including any and all attorney's fees, arising from or relating to any alleged act or omission by the Provider, its agents, employees, partners, or subcontractors alleged to be caused in whole or in part by the Provider, its agents, employees, partners or subcontractors; provided, however, that the Provider shall not indemnify for that portion of any loss or damages proximately caused by the negligent acts or omissions of CNSWFL or the Department. The following additional terms will also apply:

1. The Provider shall fully indemnify, defend, and hold harmless CNSWFL, the State and Department

from any suits, actions, damages, and costs of every name and description, including attorneys' fees, arising from or relating to violation or infringement of a trademark, copyright, patent, trade secret or intellectual property right, related to or arising from the performance of this Contract; provided, however, that the foregoing obligation shall not apply to CNSWFL or the Department's misuse or modification of the Provider's products or CNSWFL or the Department operation or use The Provider's products in a manner not contemplated by this Contract. If any product is the subject of an infringement suit, or in the Provider's opinion is likely to become the subject of such a suit, the Provider may at its sole expense procure for CNSWFL or the Department the right to continue using the product or to modify it to become non-infringing. The CNSWFL or the Department shall not be liable for any royalties. If the Provider removes an infringing product because it is not reasonably able to modify that product or secure CNSWFL or the Department the right to continue to use that product, the Provider shall immediately replace that product with a non-infringing product that CNSWFL and the Department determine to be of equal or better functionality or be liable for CNSWFL or the Department's cost in so doing.

2. The Provider shall indemnify CNSWFL and the Department for all costs and attorney's fees arising from or relating to the Provider's claim that a record contains trade secret information that is exempt from disclosure or the scope of the Provider's redaction of the record, including litigation initiated by CNSWFL or the Department. The Provider shall include in all subcontracts and require the subcontractors in all resulting contracts, and resulting contracts therefrom, include the requirement that such contracted entities indemnify, defend, and hold harmless CNSWFL, the State and the Department, and their officers, agents, and employees, from suits, actions, damages, and costs of every name and description, including any and all attorney's fees, arising from or relating to any alleged act or omission by the contracted entities, their agents, employees, partners, or subcontractors alleged to be caused in whole or in part by the contracted entities, their agents, employees, partners or subcontractors; provided, however, that the contracted entities shall not indemnify for that portion of any loss or damages proximately caused by the negligent acts or omissions of CNSWFL or the Department. The language in this section notwithstanding in any perceived conflict between the terms of this agreement and s. 409.993, F.S., or s. 39.011, F.S., the statutory provisions control.

3. Nothing in this Contract shall constitute a waiver of sovereign immunity or consent by CNSWFL or the Department or the State or its subdivisions to suit by third parties.

H. Insurance.

During the existence of this contract, and any renewals and extensions of it, the Provider will maintain, and through contract require that its subcontractors maintain insurance in accordance with s. 409.993, F.S., and any subsequent amendments to the statute, and the following requirements:

The Provider shall maintain, and through contract, require its subcontractors to maintain continuous adequate general liability coverage in accordance with s. 409.993, F.S. The Provider shall maintain, and through contract require its subcontractors to maintain continuous adequate professional liability insurance coverage, including coverage for abuse and neglect, with the same limits and any other requirements of the statute for general liability insurance. The provider shall maintain, and through contract require its subcontractors to shall maintain continuous adequate non-owned automobile liability coverage in accordance with s. 409.993, F.S. All policies of insurance required under this contract shall be provided by insurers licensed or eligible to do business in Florida and require the insurer to give CNSWFL and the department written notice of any intention to cancel or refuse to renew the policy at least 30 days prior to cancellation or non-renewal. The provider shall provide, and through contract, require its subcontractors to provide CNSWFL with Acord® 25 certificates of liability insurance naming the CNSWFL and the Department as the certificate holders evidencing such insurance to be in full force and effect at all times during the term of this contract, attached to a certification, signed by a provider or subcontractor authorized representative, that it is in compliance with all applicable federal and state statutory and regulatory insurance requirements. Submission of the foregoing shall not operate as acceptance by CNSWFL of the adequacy of such policies to comply with these requirements.

I. Confidentiality and Client Information. The Provider shall not use or disclose any information concerning a recipient of services under this Contract for any purpose prohibited by state and federal laws, rules and regulations except with the written consent of a person legally authorized to give that consent or when

authorized by law. In compliance with 45 CFR s.164.504(e), the Provider shall comply with the provisions of **Attachment IV** to this Contract, governing the safeguarding, use and disclosure of Protected Health Information created, received, maintained, or transmitted by the Provider or its subcontractors incidental to Provider's performance of this Contract.

J. Assignments and Subcontracts

1. To neither assign the responsibility for this contract to another subcontractor for any of the work contemplated under this contract without prior written approval from CNSWFL which shall not be unreasonably withheld. Any sublicense, assignment, or transfer otherwise occurring without prior approval of CNSWFL shall be null and void.
2. To be responsible for all work performed and for all commodities produced pursuant to this contract whether actually furnished by the provider or its subcontractors. Any subcontracts shall be evidenced by a written agreement. The provider further agrees that CNSWFL shall not be liable to the subcontractor in any way or for any reason. The provider, at its expense, will defend and indemnify CNSWFL against such claims.
3. That CNSWFL shall at all times be entitled to assign or transfer its rights, duties, or obligations under this contract to another governmental agency in the State of Florida, upon giving prior written notice to the provider. In the event CNSWFL approves a transfer of the provider's obligations, the provider remains responsible for all work performed and all expenses incurred in connection with the contract. This contract shall remain binding upon the successors in interest of either the provider or CNSWFL.

K. Return of Funds. To return to CNSWFL any overpayments due to unearned funds or funds disallowed and any interest attributable to such funds pursuant to the terms and conditions of this contract that were disbursed to the provider by CNSWFL. In the event that the provider or its independent auditor discovers that an overpayment has been made, the provider shall repay said overpayment immediately upon receipt of notice from CNSWFL. In the event that CNSWFL discovers an overpayment has been made, the contract manager, on behalf of CNSWFL, will notify the provider by letter of such findings. Should repayment not be made forthwith, the provider will be charged at the lawful rate of interest on the outstanding balance after CNSWFL notification or provider discovery.

L. Client Risk Prevention Incident Reporting

1. That if services to clients are to be provided under this contract, the provider and any subcontractors shall, in accordance with the client risk prevention system, report those reportable situations listed in CNSWFL operating procedure QM-043 in the manner prescribed in CNSWFL operating procedure QM-043.
2. To immediately report knowledge or reasonable suspicion of abuse, neglect, or exploitation of a child, aged person, or disabled adult to the Florida Abuse Hotline on the statewide toll-free telephone number (1-800-96-ABUSE). As required by Chapters 39 and 415, F.S., this provision is binding upon the providers and its employees.

M. Civil Rights Requirements

1. Not to discriminate against any employee (or applicant for employment) in the performance of this contract because of race, color, religion, sex, national origin, disability, age, or marital status in accordance with Title VII of the Civil Rights Act of 1964, the Americans with Disabilities Act of 1990, or the Florida Civil Rights Act of 1992, as applicable. Further, the provider agrees not to discriminate against any applicant/client or employee in service delivery or benefits in connection with any of its programs and activities in accordance with 45 CFR 80, 83, 84, 90, and 91, Title VI of the Civil Rights Act of 1964, or the Florida Civil Rights Act of 1992, as applicable and CFOP 60-16. These requirements shall apply to all contractors, subcontractors, subgrantees or others with whom it arranges to provide services or benefits to clients or employees in connection with its programs and activities.
2. The Provider shall complete the Civil Rights Compliance Checklist, CF Form 946 within 30 days of execution of this Contract and annually thereafter in accordance with 45 CFR, Part 80 and CFOP 60-16. This is required of all providers that have fifteen (15) or more employees.
3. Subcontractors who are on the discriminatory vendor list may not transact business with any public entity, in accordance with the provisions of 287.134, F.S.

N. Independent Capacity of the Contractor

1. To act in the capacity of an independent contractor and not as an officer, agent or employee of CNSWFL or the State of Florida. Neither the provider nor its agents, employees, subcontractors or assignees shall represent to others that it has the authority to bind CNSWFL or the State of Florida unless specifically authorized in writing to do so.
2. To take such actions as may be necessary to ensure that each subcontractor of the provider will be deemed to be an independent contractor and will not be considered or permitted to be an agent, servant, joint venturer, or partner of CNSWFL or the State of Florida.
3. CNSWFL will not furnish services of support (e.g., office space, office supplies, telephone service, secretarial or clerical support) to the provider, or its subcontractor or assignee, unless specifically agreed to by CNSWFL in this contract.
4. All deductions for social security, withholding taxes, contributions to unemployment compensation funds and all necessary insurance for the provider, the provider's officers, employees, agents, subcontractors, or assignees shall be the sole responsibility of the provider.

O. Sponsorship. As required by section 286.25 F.S. and CNSWFL, if the provider is a non-governmental organization which sponsors a program financed wholly or in part by CNSWFL, including any funds obtained through this contract, it shall, in publicizing, advertising, or describing the sponsorship of the program, state: "Sponsored by (provider's name), The Children's Network of Southwest Florida and the State of Florida, Department of Children and Families." If sponsorship reference is in written material, the words The Children's Network of Southwest Florida and the State of Florida, Department of Children and Families shall appear in the same size letters or type as the name of the organization.

P. Media. The provider shall not, without prior lead agency notification, in each instance, present any issue with the media relating to Community Based Care initiative or services contracted with CNSWFL. When contact with the media does occur it should be a coordinated response with the CEO or Communications Director at CNSWFL and the provider.

Q. Publicity. Without limitation, the provider and its employees, agents and representatives will not, with out prior written consent from CNSWFL, in each instance, use in advertising, publicity and any other promotional endeavor any CNSWFL or State mark, the name of CNSWFL's or the State's mark, the name of any State or any State affiliate or any officer or employee of CNSWFL or the State, or represent directly or indirectly, that any product or service provided by the provider has been approved or endorsed by the State and/or CNSWFL

R. Gratuities. The Provider agrees that it will not offer to give or give any gift to any department or CNSWFL employee. As part of the consideration for this contract, the parties intend that this provision will survive the contract for a period of two years. In addition to any other remedies available to CNSWFL, any violation of this provision will result in referral of the provider's name and description of the violation of this term to the Department of Management Services for the potential inclusion of the provider's name on the suspended vendors list for an appropriate period.

S. Invoices. The Provider shall submit bills for fees or other compensation for services or expenses in sufficient detail for proper pre-audit and post-audit. Where itemized payment for travel expenses is permitted in this Contract, the Provider shall submit bills for any travel expenses in accordance with section 112.061, F.S., or at such lower rates as may be provided in this Contract.

T. Final Invoice. To submit a final invoice to CNSWFL by the 30th day after this contract ends or is terminated. If the provider fails to do so, all rights to payment are forfeited and CNSWFL will not honor any request submitted after the aforesaid time period. Any payment due under the terms of this contract may be withheld until all reports due from the provider and necessary adjustments thereto have been approved by CNSWFL.

U. Use of Funds for Lobbying Prohibited. To comply with the provisions of sections 11.062 and 216.347, F.S., which prohibit the expenditure of contract funds for the purpose of lobbying the Legislature, judicial branch, or state agency.

V. Public Entity Crime. Pursuant to section 287.133, F.S., the following restrictions are placed on the ability of persons convicted of public entity crimes to transact business with the CNSWFL. When a person or affiliate has been placed on the convicted vendor list following a conviction for a public entity crime he/she may not submit a bid, proposal, or reply on a contract to provide any goods or services to a public entity; may not submit a bid, proposal, or reply on a contract with a public entity for the construction or the repair of a public building or public work; may not submit bids, proposals, or replies on leases of real property to a public entity; may not be awarded or perform work as a contractor, supplier, subcontractor, or consultant under a contract with any public entity; and may not transact business with any public entity in excess of the threshold amount provided in section 287.017, F.S., for CATEGORY TWO for a period of thirty-six (36) months from the date of being placed on the convicted vendor list.

W. Patents, Copyrights, and Royalties

1. It is agreed that all intellectual property, inventions, written or electronically created materials, including manuals, presentations, films, or other copyrightable materials, arising in relation to provider's performance under this contract, and the performance of all of its officers, agents and subcontractors in relation to this contract, are works for hire for the benefit of the department, fully compensated for by the contract amount, and that neither the provider nor any of its officers, agents nor subcontractors may claim any interest in any intellectual property rights according under or in connection with the performance of this contract. It is specifically agreed that the department shall have exclusive rights to all data processing software falling within the terms of section 119.084, F.S., which arises or is developed in the course of or as a result of work or services performed under this contract, or in any way connected herewith. Notwithstanding the foregoing provision, if the provider is a university and a member of the State University System of Florida, then section 1004.23, F.S., shall apply.

2. If the provider uses or delivers to CNSWFL or the department for its use or the use of its employees, agents or contractors, any design, device, or materials covered by letters, patent, or copyright, it is mutually agreed and understood without exception that the compensation paid pursuant to this contract includes all royalties or costs arising from the use of such design, device, or material in any way involved in the work contemplated by this contract.

3. All applicable subcontracts shall include a provision that the Federal awarding agency reserves all patent rights with respect to any discovery or invention that arises or is developed in the course of or under the subcontract.

X. Construction or Renovation of Facilities using State Funds

That any state funds provided for the purchase of or improvements to real property are contingent upon the provider granting to the state a security interest in the property at least to the amount of state funds provided for at least five (5) years from the date of purchase of the completion of the improvements or as further required by law. As a condition of receipt of state funding for this purpose, the provider agrees that, if it disposes of property before CNSWFL interest is vacated, the provider will refund the proportionate share of CNSWFL's investment, as adjusted by depreciation.

Y. Accreditation. That CNSWFL is committed to ensuring provision of the highest quality services to the persons we serve. Accordingly, CNSWFL has expectations that where accreditation is generally accepted nationwide as a clear indicator of quality of service, the majority of our providers will either be accredited, have a plan to meet national accreditation standards, or will initiate one within a reasonable period of time.

Z. Human Subject Research. The Provider shall comply with the requirements of CFOP 215-8 for any activity under this Contract involving human subject research within the scope of 45 CFR, Part 46, and 42 U.S.C. section 289, et seq., and may not commence such activity until review and approval by the Department's Human Protections Review Committee and a duly constituted Institutional Review Board.

AA. Emergency Preparedness. If the tasks to be performed pursuant to this contract include the physical care or supervision of clients, the provider shall, within 30 days of the execution of this contract, submit to the contract manager an emergency preparedness plan which shall include the provisions for pre-disaster records protection, alternative accommodations for clients in substitute care, supplies, and a recovery plan that will allow the provider to continue functioning in compliance with the extended contract in the event of an actual emergency. For the

purpose of disaster planning, the term supervision includes the responsibility of the department, or its contracted representatives to ensure the safety, permanency and well-being of a child who is under the jurisdiction of a dependency court. Children may remain in their homes, be placed in a non-licensed relative/non-relative home or be placed in a licensed foster care setting. The CNSWFL agrees to respond in writing within 30 days of receipt of the plan accepting, rejecting, or requesting modifications. In the event of an emergency, the CNSWFL may exercise oversight authority over such provider in order to assure implementation of agreed emergency relief provisions. An updated plan shall be submitted by the provider no later than 12 months following the acceptance of an updated or original plan. The CNSWFL agrees to respond in writing within 30 days of receipt of the updated plan accepting, rejecting, or requesting modifications.

BB. Information Security Obligations

1. To identify an appropriate skilled individual to function as its Data Security Officer who shall act as the liaison to CNSWFL Data Security Officer and who will maintain an appropriate level of data security for the information the provider is collecting or using in the performance of this contract. An appropriate level of security includes approving and tracking all provider employees that request system and information access and ensuring that user access has been removed from all terminated provider employees.
2. The provider shall provide the latest departmental security awareness training to its staff and subcontractors who have access to departmental information.
3. All provider employees who have access to CNSWFL or departmental information shall comply with, and be provided a copy of CFOP 50-2, and shall sign the DCF Security Agreement form CF 114 annually. A copy of CF114 may be obtained from the contract manager.
4. The provider shall make every effort to protect and avoid unauthorized release of any personal or confidential information by ensuring both data and storage devices are encrypted as prescribed in CFOP 50-2. If encryption of these devices is not possible, then the provider shall assure that unencrypted personal and confidential departmental data will not be stored on unencrypted storage devices. The provider shall require the same of all subcontractors.
5. The provider agrees to notify the contract manager as soon as possible, but no later than five (5) business days following the determination of any breach or potential breach of personal and confidential departmental data. The provider shall require the same notification requirements of all subcontractors.
6. The provider shall provide notice to affected parties no later than 45 days following the determination of any potential breach of personal or confidential department data provided in section 817.5681, F.S. The provider shall require the same notification requirements of all subcontractors.

CC. Notification of Legal Action. The provider shall notify the CNSWFL of legal actions filed against it and claims related to services provided through this contract or that may impact the provider ability to deliver the contractual service, or adversely impact the CNSWFL or the department. The provider shall notify the CNSWFL contract manager in writing within 10 days of becoming aware of such claim or action or from the day of the legal filing, which ever comes first.

DD. Whistleblower's Act Requirements. In accordance with subsection 112.3187(2) F.S. the provider and its subcontractors shall not retaliate against an employee for reporting violations of law, rule, or regulation that creates substantial and specific danger to the public's health, safety, or welfare to an appropriate agency. Furthermore, agencies or independent contractors shall not retaliate against any person who discloses information to an appropriate agency alleging improper use of government office, gross waste of funds or any other abuse or gross neglect of duty on the part of an agency, public officer or employee. The provider and any subcontractor shall inform its employees that they and other persons may file a complaint with the Office of Chief Inspector General, Agency Inspector General, the Florida Commission on Human Relations or the Whistler-blower's hotline number at 1-800-543-5353.

EE. Support to the deaf or Hard of Hearing. The provider and its subcontractors, where direct services are provided, shall comply with section 504 of the Rehabilitation Act of 1973, 29 U.S.C. 794, as implemented by 45 C.F.R. Part 84 (hereinafter referred to as Section 504) the Americans with Disabilities Act of 1990, 42 U.S.C. 12131, as implemented by 28 C.F.R. Part 35 (hereinafter referred to as ADA), and the Children and Families Operating Instruction (CFOP) 60-10, Chapter 4, entitled "Auxiliary Aids and Services for the Deaf or Hard-of-Hearing."

1. If the provider or any of its subcontractors employs 15 or more employees, the provider shall designate a Single-Point-of-Contact (one per firm) to ensure effective communication with deaf or hard-of-hearing customers or companions in accordance with Section 504 and the ADA, and CFOP 60-10, chapter 4. The name and contact information for the provider's Single-Point-of-Contact shall be furnished to the Contract Manager within 14 calendar days of the effective date of this requirement.
2. The provider shall, within 30 days of the effective date of this requirement, contractually require that its subcontractors comply with section 504 and the ADA, and CFOP 60-10, Chapter 4. A Single-Point-of-Contact shall be required for each subcontractor that employs 15 or more employees. This Single-Point-of-Contact will ensure effective communication with deaf or hard-of-hearing customers or companions in accordance with Section 504 and the ADA and coordinate activities and reports with the provider's Single-Point-of-Contact.
3. The Single-Point-of-Contact shall ensure that employees are aware of the requirements, roles & responsibilities, and contact points associated compliance with Section 504 and the ADA, and CFOP 60-10, Chapter 4. Further, employees of providers, subcontractors, with 15 or more employees shall attest in writing that they are familiar with the requirements of Section 504 and the ADA, and CFOP 60-10, Chapter 4. This attestation shall be maintained in the employee's personnel file.
4. The provider's Single-Point-of-Contact will ensure that conspicuous Notices which provide information about the availability of appropriate auxiliary aids and services at no-cost to the deaf or hard-of-hearing customers or companions are posted near where people enter or are admitted within the agent locations. Such Notices must be posted immediately by providers and subcontractors. The approved Notice can be downloaded through the Internet at: <http://www.dcf.state.fl.us/admin/ig/civilrights.shtml>.
5. The provider and its subcontractors shall document the customer's or companion's preferred method of communication and any requested auxiliary aids/services provided in the customer's record. Documentation, with supporting justification, must also be made if any request was not honored. The provider shall submit Compliance Reports monthly, by the 5th business day following the reporting month to the Contract Manager. The provider shall distribute Customer Feedback forms to customers or companions, and provide assistance in completing the forms as requested by the customer or companion.
6. If customers or companions are referred to other agencies, the provider must ensure that the receiving agency is notified of the customer's or companion's preferred method of communication and any auxiliary aids/service needs.

FF. Employment Eligibility Verification

1. Definitions. As used in this clause

- (a) **“Employee assigned to the contract”** means all persons employed during the contract term by the provider/grantee to perform work pursuant to this contract within the United States and its territories, and all persons (including subcontractors) assigned by the provider/grantee to perform work pursuant to the contract/grant with the CNSWFL.
- (b) **“Subcontract”** means any contract entered into by a subcontractor to furnish supplies or services for performance of a prime contract or a subcontract. It includes but is not limited to purchase orders, and changes and modifications to purchase orders.
- (c) **“Subcontractor”** means any supplier, distributor, vendor, or firm that furnishes supplies or services to or for a prime provider or another subcontractor.

2. Enrollment and verification requirements.

- (a) The provider/grantee shall
 - (1) Enroll. Enroll as a provider/grantee in the E-Verify program within 30 calendar days of contract award;
 - (2) Verify all new employees. Within 90 calendar days of enrollment in the E-Verify program, begin to use E-Verify to initiate verification of employment eligibility. All new employees assigned by the provider/grantee/subcontractor to perform work pursuant to the contract with the DCF shall be verified as employment eligible within 3 business days after the date of hire; and

(b) The provider/grantee shall comply, for the period of performance of this contract, with the requirement of the E-Verify program enrollment.

(1) The Department of Homeland Security (DHS) or the Social Security Administration (SSA) may terminate the provider's/grantee's enrollment and deny access to the E-Verify system in accordance with the terms of the enrollment. In such case, the provider/grantee will be referred to a DHS or SSA suspension or debarment official.

(2) During the period between termination of the enrollment and a decision by the suspension or debarment official whether to suspend or debar, the provider/grantee is excused from its obligations under paragraph (b) of this clause. If the suspension or debarment official determines not to suspend or debar the provider/grantee, then the provider/grantee must reenroll in E-Verify.

(3) Web site. Information on registration for and use of the E-Verify program can be obtained via the Internet at the Department of Homeland Security Web site: <http://www.dhs.gov/E-Verify>.

(4) Individuals previously verified. The provider/grantee is not required by this clause to perform additional employment verification using E-Verify for any employee whose employment eligibility was previously verified by the provider/grantee through the E-Verify program.

(5) Individuals performing work prior to the E-verify requirement. Employees assigned to and performing work pursuant to this contract prior to February 04, 2011 do not require employment eligibility verification through E-verify.

(6) Evidence. Of the use of the E-Verify system will be maintained in the employee's personnel file.

GG. Property or Trade Secret Information

1. Unless exempted by law, all public records are subject to public inspection and copying under Florida's Public Records Law, Chapter 119, F.S. Any claim by provider of proprietary or trade secret confidentiality for any information contained in provider's documents (reports, deliverables or work papers, etc., in paper or electronic form) submitted in connection with this contract will be waived, unless the claimed confidential information is submitted in accordance with paragraph 2 below.
2. The provider must clearly label any portion of the documents, data or records submitted that it considers exempt from public inspection or disclosure pursuant to Florida's Public Records Law as proprietary or trade secret. The labeling will include a justification citing specific statutes and facts that authorize exemption of the information from public disclosure. If different exemptions are claimed to be applicable to different portions of the protected information, the provider shall include information correlating the nature of the claims to the particular protected information.
3. The Department or CNSWFL, when required to comply with a public records request including documents submitted by the provider, may require the provider to expeditiously submit redacted copies of documents marked as confidential or trade secret, in accordance with paragraph 2 above. Accompanying submission shall be an updated version of the justification under paragraph 2, correlated specifically to redacted information. The redacted copy must exclude or obliterate only those exact portions that are claimed to be proprietary or trade secret. If the provider fails to promptly submit a redacted copy and updated justification in accordance with this paragraph, the Department or CNSWFL is authorized to produce the records sought without any redaction of proprietary or trade secret information.
4. The Department or CNSWFL is not obligated to agree with the provider's claim of exemption on the basis of proprietary or trade secret confidentiality and the provider shall be responsible for defending its claim that each and every portion of the redactions of proprietary or trade secret information are exempt from inspection and copying under Florida's Public Records Law.

HH. The terms and conditions of the current CNSWFL, Department of Children and Families Community-Based Care Agency (CBC) Services Contract # QJ016 and any subsequent contract and amendments that are applicable to the PROVIDER, in incorporated herein by reference and made a part of this rate agreement. By virtue of the following link, <https://facts.fldfs.com/Search/ContractSearch.aspx>, the provider is hereby provided a copy of the CBC Services Contract.

II. Mandatory Reporting Requirements-The Provider and any subcontractor must comply with and inform its employees of the following mandatory reporting requirements. Each employee of the Provider, and of any

subcontractor, providing services in connection with this contract who has any knowledge of a reportable incident as defined in CFOP 180-4) shall report such incident as follows: 1) reportable incidents that may involve an immediate or impending impact on the health or safety of a client shall be immediately reported to the contract manager, and 2) other reportable incidents shall be reported to the Department's Office of Inspector General by completing a Notification/Investigation Request (form CF 1934) and emailing the request to the Office of Inspector General at ig_complaints@myflfamilies.com. The Provider and subcontractor may also mail the completed form to the Office of Inspector General, 1317 Winewood Boulevard, Building 5, 2nd Floor, Tallahassee, Florida, 32399-0700; or via fax at (850) 488-1428.

JJ. Federal or State Funds Recipient/Sub-recipient in accordance with Section 215.971, F.S.:

1. A recipient or sub-recipient of federal or state financial assistance may expend funds only for allowable costs, resulting from obligations incurred during the specified agreement period and in accordance with their CNSWFL approved budget.
2. Any balance of unobligated funds which has been advanced or paid must be refunded to CNSWFL.
3. Any funds paid in excess of the amount to which the recipient or sub-recipient is entitled under the terms and conditions of the agreement must be refunded to CNSWFL.

KK. Survival of terms. The parties agree that, unless a provision of this Standard Contract, its attachments or incorporated documents expressly states otherwise as to itself or a named provision, all provisions of this Contract concerning obligations of the Provider and remedies available to CNSWFL are intended to survive the "ending date" or an earlier termination of this Contract. The Provider's performance pursuant to such surviving provisions shall be without further payment, as the contract payments received during the term of this Contract are consideration for such performance.

LL. Scrutinized Companies. If this Contract is for an amount of \$1 Million or more, the CNSWFL may terminate this Contract at any time the Provider is found to have submitted a false certification under section 287.135, F.S., or has been placed on the Scrutinized Companies with Activities in Sudan List or the Scrutinized Companies with Activities in the Iran Petroleum Energy Sector List.

MM. Federal Funding Accountability and Transparency Act. The Provider will complete and sign the FFATA Certification of Executive Compensation Reporting Requirements form (CF 1111 or successor) if this Contract includes \$25,000 or more in Federal funds (as determined over its entire term). The Provider shall also report the total compensation of its five most highly paid executives if it also receives in excess of 80% of its annual gross revenues from Federal Funds.

NN. Client and Other Confidential Information. State laws providing for the confidentiality of client and other information include but are not limited to sections 39.0132, 39.00145, 39.202, 39.809, 39.908, 63.162, 63.165, 383.412, 394.4615, 397.501, 409.821, 409.175, 410.037, 410.605, 414.295, 415.107, 415.295, 741.3165 and 916.107, F.S. Federal laws and regulations to the same effect include section 471(a)(8) of the Social Security Act, section 106(b)(2)(A)(viii) of the Child Abuse Prevention and Treatment Act, 7 U.S.C. §2020(e)(8), 42 U.S.C. §602 and 42 U.S.C. §1396a(a)(7) and 7 CFR §272.1(c), 42 CFR §§2.1-2.3, 42 CFR §431.300-30645 CFR §400.27(a) and 45 CFR §205.50. A summary of Florida Statutes providing for confidentiality of this and other information are found in Part II of the Attorney General's Government in the Sunshine Manual, as revised from time-to-time.

II. CNSWFL AGREES

A. Contract Amount. To pay for contracted services according to the terms and conditions of this contract in an amount not to exceed \$XXXXXXXX subject to the availability of funds.

B. Contract Payment. CNSWFL Contract Manager will inspect goods and services and approve the provider's invoice for payment within five (5) working days of receipt of the provider's properly completed invoice. Once approved by the Contract Manager, the provider's payment will be either mailed by U.S. Post, sent by Electronic Transfer, or available for pick up with in thirty (30) calendar days.

III. THE PROVIDER AND CNSWFL MUTUALLY AGREE:

A. Effective and Ending Dates

This contract shall begin on July 1, 2022. It shall end on midnight, local time in Fort Myers, Florida, on XXXXX..

B. Financial Penalties for Failure to Comply with Requirements of Corrective Action.

1. In accordance with the provisions of Section 402.73(7), Florida Statutes, and Section 65-29001, Florida Administrative Code, corrective action plans may be required for noncompliance, nonperformance or unacceptable performance under this contract. Penalties may be imposed for failures to implement or to make acceptable progress on such corrective action plans.
2. The increments of penalty imposition that shall apply, unless CNSWFL determines extenuating circumstances exist, shall be based upon the severity of the noncompliance, nonperformance, or unacceptable performance that generated the need for corrective action plan. The penalty, if imposed, shall not exceed (10%) of the total contract payments during the period in which the corrective action plan has not been implemented or in which acceptable progress toward implementation has not been made. Noncompliance that is determined to have direct effect on client health and safety shall result in the imposition of a ten percent (10%) penalty of the total contract payments during the period in which the corrective action plan has not been implemented or in which acceptable progress toward implementation has not been made.
3. Noncompliance involving the provision of service not having a direct effect on client health and safety shall result in the imposition of a five percent (5%) penalty. Noncompliance as a result of unacceptable performance of administrative tasks shall result in the imposition of a two percent (2%) penalty.

C. Termination

1. This contract may be terminated by either party without cause upon no less than (30) calendar days notice in writing to the other party unless a sooner time is mutually agreed upon in writing. Said notice shall be delivered by the U.S. Postal Service or any expedited delivery service that provides verification of delivery or by hand delivery to the contract manager or the representative of the provider responsible for administration of the program.
2. In the event funds for payment pursuant to this contract become unavailable, CNSWFL may terminate this contract upon no less than twenty-four (24) hours notice in writing to the provider. Said notice shall be delivered by the U.S. Postal Service or any expedited delivery service that provides verification of delivery. CNSWFL shall be the final authority as to the availability and adequacy of funds. In the event of termination of this contract, the provider will be compensated for any work satisfactorily completed.
3. This contract may be terminated for the provider's non-performance upon no less than twenty-four (24) hours notice in writing to the provider.
4. Failure to have performed any contractual obligations with CNSWFL in a manner satisfactory to CNSWFL will be a sufficient cause for termination. To be terminated as a provider under this provision, the provider must have previously failed to satisfactorily perform in a contract with CNSWFL, been notified by CNSWFL of the unsatisfactory performance, and failed to correct the unsatisfactory performance to the satisfaction of CNSWFL; or had a contract terminated by CNSWFL for cause.

D. Transition Activities. Continuity of service is critical when service under this Contract ends and service commences under a new contract. Accordingly, when service will continue through another provider upon the expiration or earlier termination of this Contract, the Provider shall, without additional compensation, complete all actions necessary to smoothly transition service to the new provider. This includes but is not limited to the transfer of relevant data and files, as well as property funded or provided pursuant to this Contract. The Provider shall be required to support an orderly transition to the next provider no later than the expiration or earlier termination of this Contract and shall support the requirements for transition as specified in a CNSWFL-approved Transition Plan, which shall be developed jointly with the new provider in consultation with the CNSWFL.

E. Renegotiations or Modifications

Modifications or provisions of this contract shall be valid only when they have been reduced to writing and duly signed by both parties. The rate of payment and the total dollar amount may be adjusted retroactively to reflect price level increases and changes in the rate of payment when these have been established through the appropriations process and subsequently identified in CNSWFL's operating budget.

F. In the event of a conflict between the provisions of the documents comprising this Contract, the documents shall be interpreted in the following order of precedence:

- 1.Attachment I and other attachments, if any;
- 2.Any documents incorporated into any attachment by reference;
- 3.This Standard Contract and any documents incorporated into this Standard Contract by reference.

G. Dispute Resolutions. If the Provider has a dispute concerning performance of the contract or payment hereunder, they shall report it to the CNSWFL utilizing the process defined in CNSWFL policy AD-001 titled Complaint Policy.

H. Screening. The Provider shall ensure that all staff utilized by the Provider and its subcontractors that are required by Florida law to be screened in accordance with chapter 435, F.S., are of good moral character and meet the Level 2 Employment Screening standards specified sections 435.04, 110.1127, and subsection 39.001(2), F.S., as a condition of initial and continued employment that shall include but not be limited to: Employment history checks; Fingerprinting for all criminal record checks; Statewide criminal and juvenile delinquency records checks through the Florida Department of Law Enforcement (FDLE);Federal criminal

I. Official Payee and Representatives

1. The provider name, as shown on page 1 of this contract, and mailing address of the official payee to whom the payment shall be made is:

2. The name of the contact person and street address where financial and administrative records are maintained is:

3. The name, address, and telephone number of the representative of the provider responsible for administration of the program under this contract is:

4. The name, address, and telephone number of the contract manager for CNSWFL for this contract is:

F.Upon change of representatives by either party, notice shall be provided in writing to the other party and the notification attached to the originals of this contract.

J. Terms and Conditions Included

This contract and its attachments I, II, III, IV and exhibits A and B referenced in said attachments, together with any documents incorporated by reference, contain all the terms and conditions agreed upon by the parties. There are no provisions, terms, conditions or obligations other than those contained herein, and this contract shall supersede all previous communications, representations, or agreements, either verbally or written between the parties. If any term or provision of this contract is legally determined unlawful or unenforceable, the remainder of the contract shall remain in full effect and such term or provision shall be stricken. By signing this contract, the parties agree that they have read and agree to the entire contract, as described

The parties execute this contract through their undersigned duly authorized officials fully intending to be bound by the terms hereof.

PROVIDER

Children’s Network of Southwest Florida, LLC

SIGNED BY: _____

SIGNED BY: _____

NAME:

NAME: Nadereh Salim

TITLE: Executive Director

TITLE: Chief Executive Officer

DATE: _____

DATE: _____

Federal ID #